# **Investor Meeting**

~Financial Results for FY 2011 ~ (ended March 31, 2012)



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"Hokugin Corp.", Hokuriku bank's fully-owned subsidiary for corporate revitalization, terminated its projected operations and was liquidated in September, 2009. Figures of Hokugin Corp. are partly included in the past financial results for comparison.

# Summary of Financial Results for FY 2011

<b>⟨Consolidated⟩</b> (JPY Bn)	['12/03 Forecasts]	FY2011	change	FY2010
Ordinary income	[203.0]	207.9	(6.6)	214.6
Ordinary profits	[31.0]	38.8	1.6	37.2
Net income	[17.0]	14.1	(4.2)	18.4 <b>A</b>
<b>⟨Total of two banks⟩</b> (JPY Bn	)			
Core gross business profits	[157.0]	156.3	0.9	155.4
Net interest income		131.1	0.4	130.7
Domestic		130.5	(0.1)	130.6
Net fees & commissions		18.9	(1.9)	20.8
Net trading income		0.5	(0.6)	1.1
Net other income (excluding gains	s (losses) related to bonds)	→ <u>(0.4)</u> 5.7	3.0	<u>(1.4)</u> 2.6
General & administrative expense	es [101.0]	(100.6)	(2.0)	(98.6)
Core net business profits	[56.0]	55.7	(1.0)	56.7
Net gains (losses) related to bond	ds	> <u>+0.9</u> 3.6	1.9 >	<u>+1.7</u> 1.7
Net business profits before credit	t costs	59.3	0.8	58.4
Net non-recurring gains(losses)		(22.0)	(3.2)	(18.8)
Total credit costs	[20.0]	(10.4)	4.1	(14.5)
Net gains (losses) related to s	tocks	(5.0)	(2.2)	(2.7)
Ordinary profits	[33.0]	40.5	3.5	37.0
Net extraordinary gains (losses)		(2.6)	(0.7)	(1.9)
Income taxes		(21.2)	(5.8)	(15.4)
Net Income	[19.5]	16.6	(2.9)	19.6 B

**(Consolidated)** 

Net income: ¥14.1Bn

-¥4.2Bn compared to FY10

••• Impact of reduction in the corporate tax rate (¥5.0Bn)

**Total of two banks** 

Core net business profits: ¥55.7Bn

-\frac{4}{2}1.0Bn compared to FY10

••• Decrease in Net fees and commissions and increase in G&A expenses

Ordinary profits: ¥40.5Bn

+¥3.5Bn compared to FY10

· · · Decrease in total credit costs

Net income: ¥16.6Bn

-\frac{4}{2}.9Bn compared to FY10

· · · Impairment loss and loss on contribution of securities to retirement benefit trust Impact of reduction in the corporate tax rate (¥5.1Bn)

	(JPY Bn)	FY2011	change	FY2010
A	- B	(2.5)	(1.2)	(1.2)
	Other Subsidiaries	0.8	(0.5)	1.4
	Amortization of goodwill	(2.1)	0.3	(2.4)
	Elimination	(0.2)	(0.1)	(0.0)

Underlined figures: Include net gains (losses) on bond option transactions

# Summary of Financial Results I-2 <P/L: Non-Consolidated, each bank>

	(Hokuriku Bank)			⟨Hokkaido Bank⟩		
(JPY Bn)	FY2011	change	FY2010	FY2011	change	FY2010
Core gross business profits	88.5	(0.0)	88.5	67.8	1.0	66.8
Net interest income	73.5	0.5	73.0	57.6	(0.0)	57.6
Domestic	73.2	0.0	73.2	57.2	(0.1)	57.3
Net fees & commissions	11.6	(1.2)	12.8	7.2	(0.7)	7.9
Net trading income	0.5	(0.6)	1.1			
Net other income (excluding gains (losses) related to bonds)	2.7	1.2	1.4	> <u>(0.4)</u> 3.0	<sup>2</sup> ر 1.7	> <u>(1.4)</u> 1.2
General & administrative expenses	(54.2)	(0.3)	(53.8)	(46.4)	(1.6)	(44.7)
Core net business profits	34.3	(0.3)	34.6	21.4	(0.6)	22.1
Net gains (losses) related to bonds	0.1	0.8	(0.6)	$\Rightarrow +0.9$ 3.4	1.1	<u>+1.7</u> 2.3
Net business profits before credit costs	34.4	0.4	34.0	24.8	0.4	24.4
Net non-recurring gains(losses)	(8.9)	1.9	(10.9)	(13.1)	(5.1)	(7.9)
Total credit costs	(4.4)	2.6	(7.1)	(5.9)	1.4	(7.4)
Net gains (losses) related to stocks	(1.3)	0.9	(2.2)	(3.7)	(3.1)	(0.5)
Ordinary profits	27.4	4.5	22.9	13.1	(1.0)	14.1
Net extraordinary gains (losses)	(2.4)	(0.7)	(1.7)	(0.1)	0.0	(0.2)
Income taxes	(13.6)	(4.3)	(9.2)	(7.6)	(1.5)	(6.1)
Net Income	11.4	(0.5)	11.9	5.2	(2.4)	7.7

Underlined figures: Include net gains (losses) on bond option transactions

# Summary of Financial Results II-① <B/S: Consolidated and Total of two Banks>

<b>⟨Total of two banks ⟩</b> (JPY Bn)	Mar-12	change	Mar-11
Loans	7,287.0	45.8	7,241.1
Loans to SMEs & individuals	4,765.0	(61.3)	4,826.3
Housing & consumer loans	2,020.5	27.2	1,993.3
Securities	2,471.8	156.6	2,315.1
Deposits*	9,700.8	177.0	9,523.8
Individual deposits	6,772.2	161.2	6,610.9
Total individual assets	7,388.9	79.3	7,309.6
Individual deposits (deposits in yen)*	6,742.8	159.7	6,583.1
Investment products (for individuals)	646.0	(80.3)	726.4
Foreign currency deposits	29.3	1.5	27.8
Public bonds	256.8	(18.9)	275.8
Investment trusts	359.8	(62.9)	422.8
Balance of NPLs	236.8	16.2	220.5
NPL ratio	3.17%	0.21%	2.96%
<b>⟨Consolidated⟩</b> (JPY Bn)			
Capital adequacy ratio	11.72%	0.43%	11.29%
Tier1 ratio	7.82%	0.37%	7.45%
Net deferred tax assets / Tier1 capital	10.93%	(6.21%)	17.14%
Valuation difference on available- for-sale securities	39.5	22.2	17.3

**Total of two banks** 

Loans: +¥45.8Bn compared to Mar-11

· · · Loans to local governments and housing loans increased

Securities: +\forall 156.6Bn compared toMar-11

· · · Increase in government bonds

Deposits: +¥177.0Bn compared toMar-11

• • • Increase in individual deposits

**Total individual assets:** 

+¥79.3Bn compared to Mar-11

••• Individual deposits increased

Balance of NPLs: +\frac{4}{16.2Bn} compared to Mar-11 NPL ratio: +0.21% compared to Mar-11

#### **(Consolidated)**

Capital adequacy ratio: 11.72%

Valuation difference on available-for-sale securities:

+¥39.5Bn

<sup>\*</sup>Deposits include NCD

# Summary of Financial Results II-2 <B/S: Non-Consolidated, each bank>

	<b>〈Hokuriku</b> )	<b>Bank</b> >		<b>\'Hokkaido</b>	<b>(Hokkaido Bank)</b>			
(JPY Bn)	Mar-12	change	Mar-11	Mar-12	change	Mar-11		
Loans	4,233.9	(18.3)	4,252.3	3,053.0	64.2	2,988.8		
Loans to SMEs & individuals	2,826.5	(44.7)	2,871.3	1,938.4	(16.5)	1,955.0		
Housing & consumer loans	1,062.5	20.0	1,042.5	957.9	7.1	950.8		
Securities	1,315.4	97.9	1,217.5	1,156.4	58.7	1,097.6		
Deposits*	5,545.1	105.1	5,439.9	4,155.7	71.8	4,083.9		
Individual deposits	3,687.2	73.9	3,613.2	3,084.9	87.2	2,997.6		
Total individual assets	4,081.9	18.8	4,063.0	3,307.0	60.4	3,246.5		
Individual deposits (deposits in yen)*	3,665.3	72.2	3,593.0	3,077.5	87.4	2,990.0		
Investment products (for individuals)	416.5	(53.4)	470.0	229.5	(26.9)	256.4		
Foreign currency deposits	21.9	1.7	20.2	7.4	(0.1)	7.5		
Public bonds	168.2	(16.4)	184.7	88.6	(2.4)	91.1		
Investment trusts	226.4	(38.6)	265.0	133.4	(24.3)	157.7		
Balance of NPLs	153.5	9.2	144.3	83.3	7.0	76.3		
NPL ratio	3.53%	0.25%	3.28%	2.66%	0.17%	2.49%		
Capital adequacy ratio	11.85%	0.53%	11.32%	10.80%	0.21%	10.59%		
Tier1 ratio	7.77%	0.56%	7.21%	7.17%	0.12%	7.05%		
Net deferred tax assets / Tier1 capital	11.44%	(9.05%)	20.49%	12.08%	(2.65%)	14.73%		
Valuation difference on available- for-sale securities	30.4	12.9	17.5	16.0	8.7	7.3		

<sup>\*</sup>Deposits include NCD

# Breakdown of Business Profits ① <Net interest income>

- ➤ Total balance of securities grew mainly in JGB, while tougher competitive environment had interest margin narrow.
- ➤ Net interest income decreased compared to FY10, although interest income on securities partly offset reduction of interest on loan

#### [Breakdown of net interest income (domestic)]

		FY2010			FY2011			change		breako	lown
(JPY Bn, %)	Average balance	Rate	Interest	Average balance	Rate	Interest	Average balance	Rate	Interest	Average balance	Rate
⟨ Total of two banks⟩											
Net interest income			130.6			130.5			(0.1)		
Loans	6,983.4	1.75%	122.3	7,141.0	1.64%	117.3	157.6	(0.11%)	(5.0)	2.6	(7.6)
Securities	2,136.9	1.04%	22.2	2,352.4	1.02%	24.0	215.4	(0.02%)	1.8	2.2	(0.4)
Deposits & NCDs	9,217.2	0.14%	13.2	9,514.1	0.10%	9.6	296.9	(0.04%)	(3.5)	0.3	(3.9)
〈Hokuriku bank〉											
Net interest income			73.2			73.2			0.0		
Loans	4,096.9	1.68%	69.0	4,155.2	1.57%	65.5	58.3	(0.11%)	(3.5)	0.9	(4.5)
Securities	1,063.0	1.13%	12.0	1,222.1	1.12%	13.7	159.0	(0.01%)	1.6	1.8	(0.1)
Deposits & NCDs	5,283.6	0.15%	8.1	5,422.0	0.10%	5.7	138.3	(0.05%)	(2.3)	0.1	(2.5)
〈Hokkaido bank〉											
Net interest income			57.3			57.2			(0.1)		
Loans	2,886.4	1.84%	53.3	2,985.7	1.73%	51.8	99.2	(0.11%)	(1.4)	1.7	(3.2)
Securities	1,073.8	0.94%	10.1	1,130.2	0.91%	10.3	56.3	(0.03%)	0.1	0.5	(0.3)
Deposits & NCDs	3,933.5	0.12%	5.0	4,092.1	0.09%	3.8	158.5	(0.03%)	(1.2)	0.1	(1.3)

FY2012 (Projection) (Domestic)									
Total	Total of two banks								
balance Rate									
Loans	+92.0	<b>-0.08%</b>							
Securities	+38.0	-0.08%							
Deposits	+120.0	<b>-0.02%</b>							
Hokuriku bank									
	balance	Rate							
Loans	+32.0	-0.06%							
Securities	+38.0	-0.05%							
Deposits	+47.0	<b>-0.03%</b>							
Hok	kaido ba	nk							
	balance	Rate							
Loans	+60.0	-0.11%							
Securities	0	-0.13%							
Deposits	+73.0	-0.02%							

# Breakdown of Business Profits @ <Fee revenue>

# ➤ Income from investment trust and insurance decreased

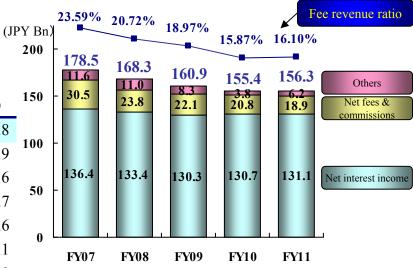
➤ Income from net income on derivatives increased

#### **Breakdown of fee revenue**

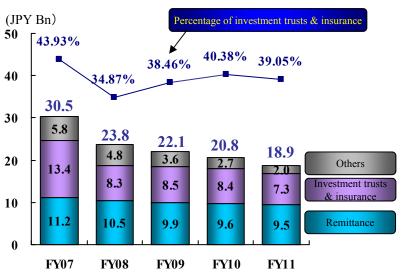
<b>〈 Total of two banks 〉</b> (JPY Bn)	FY2011	change	FY2010	
(1) Net fees & commissions		18.9	(1.9)	20.8
Fees and commissions		33.6	(1.3)	34.9
Remittance		11.4	(0.1)	11.6
Investment trusts		4.0	(0.7)	4.7
Insurance		3.3	(0.3)	3.6
Fees and commissions payments		14.7	0.5	14.1
Remittance		1.9	(0.0)	1.9
ATM (alliance with convinience st	ores)	2.6	0.2	2.3
Loan related expenses		9.4	0.1	9.2
(2) Net trading income		0.5	(0.6)	1.1
(3) Net other income (excluding gains(losses) rela	ted to bonds)	5.7	3.0	2.6
gains on foreign exchange transactions		1.5	(0.0)	1.6
Net income (expenses) on derivatives		<u>(0.4)</u> 4.1	3.1	<u>(1.4)</u> 0.9
(4) Fee revenue (1)+(2)+(3)		25.1	0.5	24.6
(5) Core gross business profits		156.3	0.9	155.4
(6) Fee revenue ratio (4)/(5)		16.10%	0.23%	15.87%

*Underlined figures: Include net gains (losses) on bond option transactions* 

#### 【Core gross business profits】 〈Total of two banks〉



#### [Net fees and commissions] (Total of two banks)



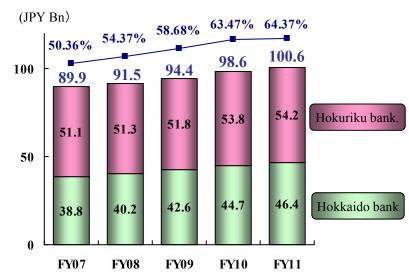
## Breakdown of Business Profits 3 <General and administrative expenses>

# ➤ General and administrative expenses increased due to an increase in personnel and investment in IT system.

#### [Breakdown of G&A expenses]

<b>⟨ Total of two banks⟩</b> (JPY Bn)	FY2011	change	FY2010
General and administrative expenses	100.6	2.0	98.6
Personnel	45.2	0.4	44.7
Non-personnel	49.9	1.3	48.6
Taxes	5.4	0.2	5.2
OHR	64.37%	0.90%	63.47%
Number of employees (excluding temporary staffs) (A)	5,140	200	4,940
Temporary staffs (B)	3,227	(264)	3,491
Percentage of temporary staffs (B)/ $\{(A)+(B)\}$	38.56%	(2.84%)	41.40%

<sup>【</sup>G&A expenses • OHR】 ⟨Total of two banks⟩



Personnel expenses: +¥0.4Bn
···Increase in the number of employees

Non-personnel expenses: +\fmathbf{\pmathbf{4}}1.3Bn \\ \cdots \cdot \text{Increase of investment in IT system}

 $<sup>%</sup>OHR = (G&A \ expenses / core \ gross \ business \ profits)$ 

## Net Gains (Losses) related to Securities

- ➤ Net gains (losses) related to bonds: +¥3.6Bn
- > Net gains (losses) related to stocks: -\(\frac{1}{2}\)5.0Bn

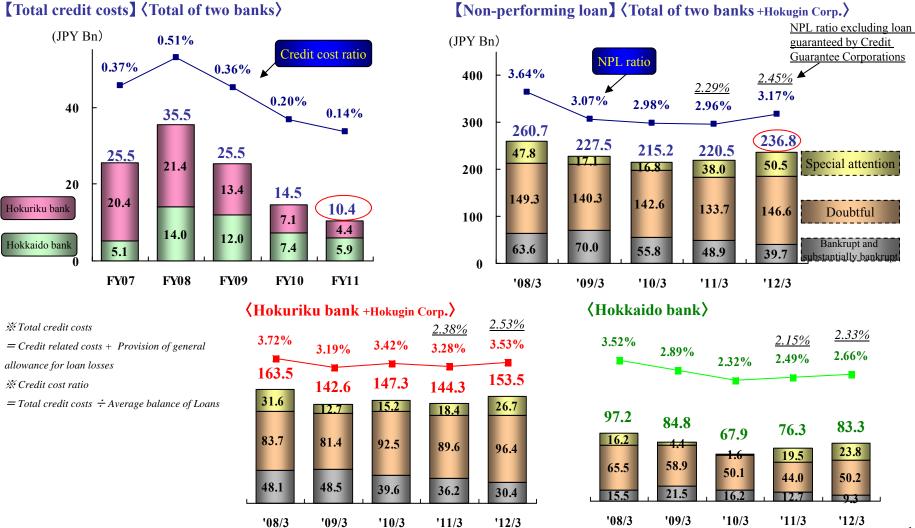
Nikkei Average Mar-11 ¥ 9,755 Mar-12 ¥10,083

#### [Net gains (losses) related to securities]

	<b>⟨Total of two banks⟩</b>		⟨Hokuriku bank⟩			⟨Hokkaido bank⟩				
(JPY	'Bn)	FY2011	change	FY2010	FY2011	change	FY2010	FY2011	change	FY2010
Net (	Gains (losses) on bonds	3.6	1.9	1.7	0.1	0.8	(0.6)	3.4	1.1	2.3
	Gains on sales	5.3	0.1	5.2	0.1	0.1	0.0	5.1	0.0	5.1
	Gains on redemption	-	(0.0)	0.0	-	-	-	-	(0.1)	0.1
	Losses on sales	1.0	(2.1)	3.1	-	(0.6)	0.6	1.0	(1.5)	2.5
	Losses on redemption	0.6	0.6	-	-	-	-	0.6	0.6	-
	Losses on devaluation	0.0	(0.2)	0.3	-	-		0.0	(0.2)	0.3
Net (	Gains (losses) on stocks	(5.0)	(2.2)	(2.7)	(1.3)	0.9	(2.2)	(3.7)	(3.1)	(0.5)
	Gains on sales	0.2	(0.3)	0.5	0.0	(0.4)	0.5	0.1	0.0	0.0
	Losses on sales	0.4	0.0	0.4	0.2	(0.0)	0.3	0.1	0.1	0.0
	Losses on devaluation	4.7	1.9	2.8	1.0	(1.2)	2.3	3.6	3.1	0.5

Assets requiring caution	"Market value has fallen below its acquisition cost"	
Impairment loss	Normal Assets	"Market value has fallen 50% or more from its acquisition cost, or market value has fallen more than 30% to less than 50% and market price has been below the certain level"

- Total credit costs were \(\frac{\pma}{10.4Bn}\) (-\frac{\pma}{4.1Bn}\) compared to FY10), Credit cost ratio was 0.14% (-0.06% compared to FY10)
- NPL ratio was 3.17% (+0.21% compared to Mar-11)



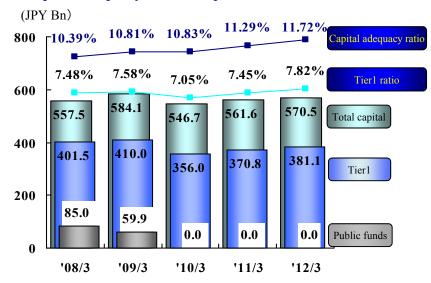
# Capital Adequacy Ratio

## > Capital adequacy ratio was 11.72% (+0.43% from Mar-11).

#### [Capital adequacy ratio]

⟨Consolidated⟩ (JPY	Mar-12	change	Mar-11		
Capital adequacy ratio	)		11.72%	0.43%	11.29%
Tier1 ratio			7.82%	0.37%	7.45%
Tier1 capital			381.1	10.2	370.8
Preferred shares (P	rivate sector)		53.7	-	53.7
Tier2 capital			190.5	(1.4)	191.9
Total capital			570.5	8.9	561.6
Risk-weighted assets			4,868.1	(104.0)	4,972.1
Credit risk portion			4,567.1	(94.8)	4,662.0
Operational risk po	ortion		300.9	(9.1)	310.1

#### [Capital adequacy ratio and public funds]



#### **(Hokuriku bank)**

(JPY Bn)	Mar-12	change	Mar-11
Capital adequacy ratio	11.85%	0.53%	11.32%
Tier1 ratio	7.77%	0.56%	7.21%
Tier1 capital	212.6	7.9	204.6
Tier2 capital	111.5	(5.0)	116.6
Total Capital	324.1	2.8	321.2
Risk-weighted assets	2,735.0	(101.3)	2,836.4

#### **(Hokkaido bank)**

Mar-12	change	Mar-11
10.80%	0.21%	10.59%
7.17%	0.12%	7.05%
150.8	2.2	148.5
76.4	1.6	74.7
227.2	3.9	223.2
2,103.6	(3.5)	2,107.1

# Deferred Tax Assets

- ➤ Net deferred tax assets : ¥41.6Bn (-¥21.9Bn compared to Mar-11)
- ➤ Net deferred tax assets to tier1 capital: 10.93% (-6.21% compared to Mar-11)

#### [Breakdown of deferred tax assets]

<(	<b>⟨Consolidated⟩</b> (JPY Bn)		change	Mar-11
	Allowance for loan losses	57.4	(7.0)	64.4
	Depreciation	1.4	(0.4)	1.8
	Provision for retirement benefits	15.9	(1.4)	17.4
	Loss on valuation of securities	13.6	(0.8)	14.5
	Other	5.3	(1.0)	6.4
	Operating loss carryforwards	11.7	(8.8)	20.6
(1)	Deferred tax assets	105.5	(19.8)	125.3
(2)	Valuation allowance	39.7	(3.5)	43.3
(3)	Total deferred tax assets (1)-(2)	65.8	(16.2)	82.0
(4)	Deferred tax liabilities	24.1	5.6	18.5
(5)	Net deferred tax assets (3)-(4)	41.6	(21.9)	63.5



IPY	Rn

(JP i Bli)	
(1) Deferred tax assets	
(2) Valuation allowance	
(3) Total deferred tax assets (1)-(2)	
(4) Deferred tax liabilities	
(5) Net deferred tax assets (3)-(4)	

#### (Hokuriku bank)

Mar-12	change	Mar-11
72.6	(18.3)	90.9
33.6	(3.8)	37.4
38.9	(14.4)	53.4
14.6	3.1	11.4
24.3	(17.6)	41.9

#### **(Hokkaido bank)**

Mar-12	change	Mar-11
28.7	(0.9)	29.6
3.3	0.4	2.9
25.3	(1.4)	26.7
7.0	2.2	4.8
18.2	(3.6)	21.8

# **Forecasts**

### **[Earnings Forecasts for FY 2012]**

#### **(Consolidated)**

	Interim	Full year	Change from
(JPY Bn)	Forecasts	<b>Forecasts</b>	FY2011
Ordinary income	98.0	194.0	(13.9)
Ordinary profits	16.0	31.0	(7.8)
Net income	9.0	18.0	3.8

#### **[Dividend Forecasts for FY 2012]**

#### ⟨Non-consolidated⟩

	Interim	Year-end	Annual	Change from FY2011
Dividend per common share	-	¥3.75	¥3.75	_
Dividend per preferred share (Type5)	¥7.50	¥7.50	¥15.00	_

**(Hokkaido bank)** 

### **⟨Total of two banks⟩**

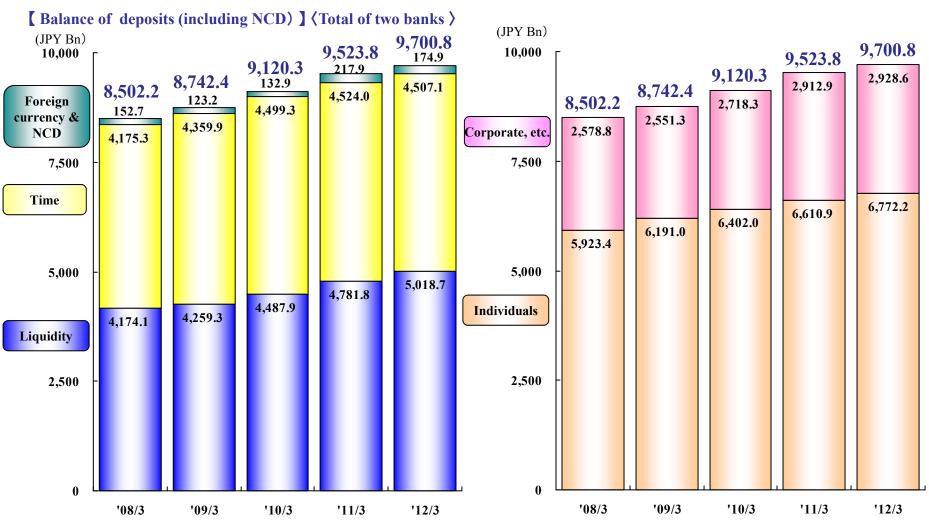
(JPY Bn)	Interim Forecasts	Full year Forecasts	Change from FY2011
Ordinary income	91.0	180.0	(13.0)
Core gross business profits	74.5	148.5	(7.8)
G&A expenses	49.5	99.0	(1.6)
Core net business profits	25.0	49.5	(6.2)
Total credit costs	7.5	15.0	4.5
Ordinary profits	17.0	32.5	(8.0)
Net income	10.5	20.0	3.3

#### **(Hokuriku bank)**

	Interim Forecasts	Full year Forecasts	Change from FY2011	_	Interim Forecasts	Full year Forecasts	Change from FY2011
_	50.0	100.0	(5.4)	-	41.0	80.0	(7.5)
	42.5	85.0	(3.5)		32.0	63.5	(4.3)
	26.5	53.0	(1.2)		23.0	46.0	(0.4)
	16.0	32.0	(2.3)		9.0	17.5	(3.9)
	4.0	8.0	3.5		3.5	7.0	1.0
	10.5	21.0	(6.4)		6.5	11.5	(1.6)
	6.5	13.0	1.5		4.0	7.0	1.7

## **Deposits**

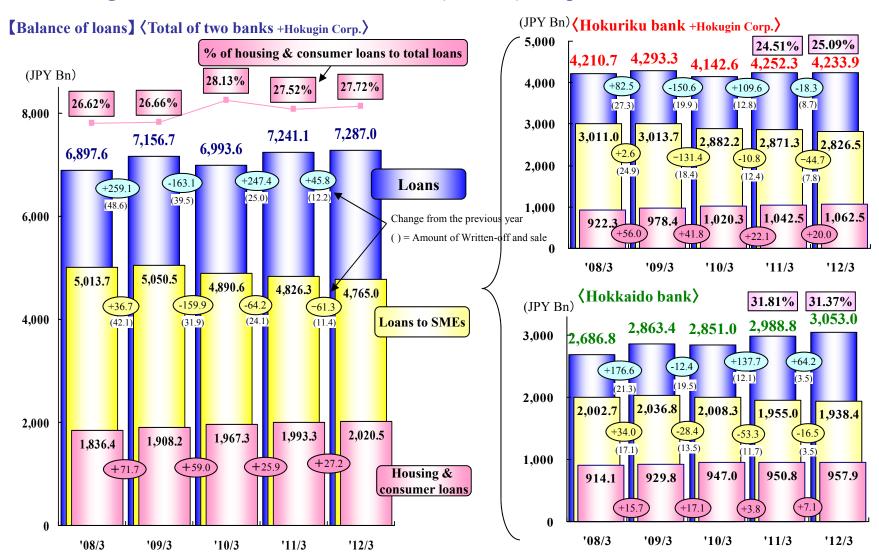
- $\rightarrow$  Deposits +\frac{\pm 177.0Bn(+1.85\%)}{177.0Bn(+1.85\%)} compared to Mar-11
- **→ Liquidity** +¥236.9Bn(+4.95%) compared to Mar-11
- ➤ Individuals +¥161.2Bn(+2.43%) compared to Mar-11



## Loans

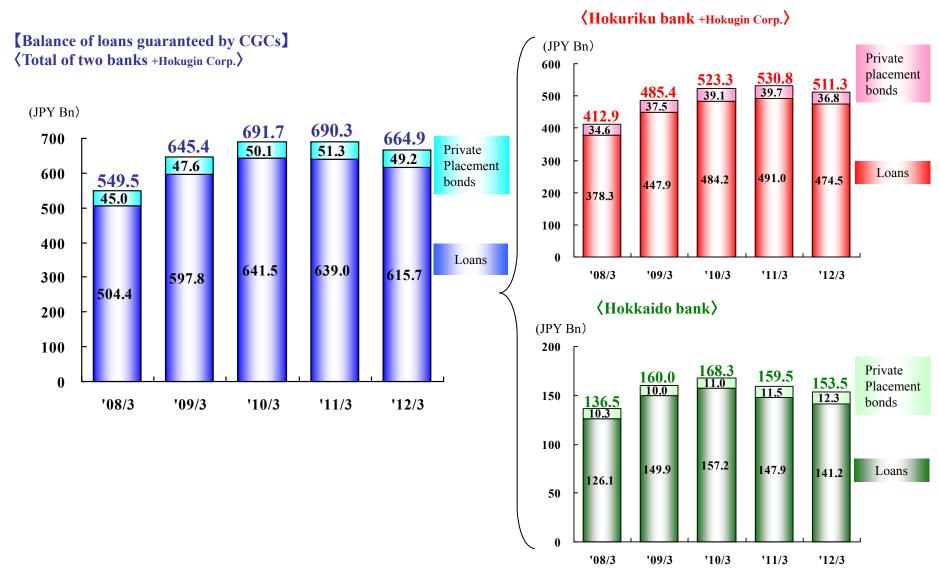
- Loans
  - Loans to SMEs and individuals
- Housing and consumer loans

+¥45.8Bn(+0.63%) compared to Mar-11 -¥61.3Bn(-1.27%) compared to Mar-11

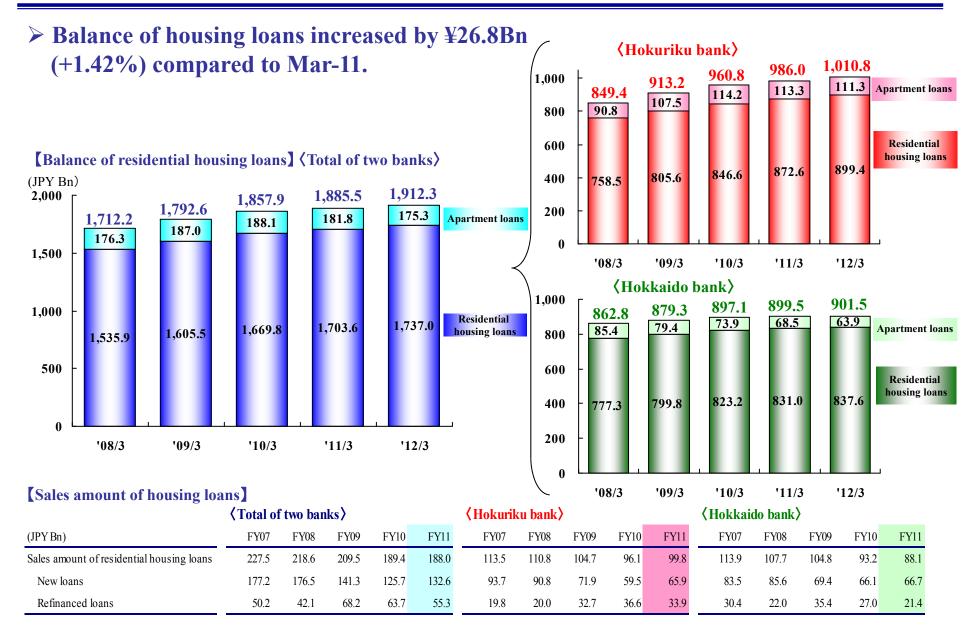


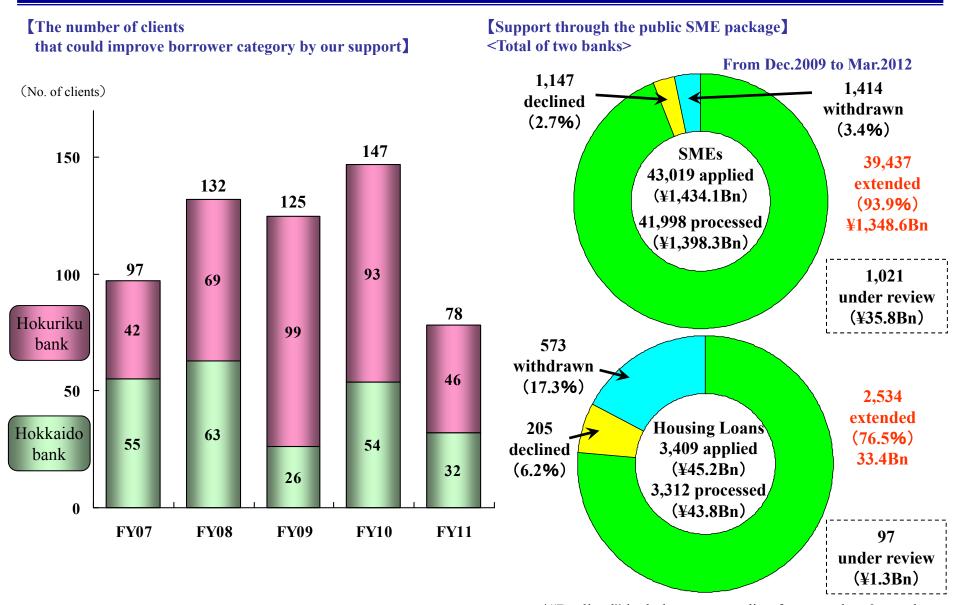
# Loan guaranteed by Credit Guarantee Corporations (CGCs) Hokuhoku Financial Group, Inc. (Maruho Loan)

➤ Balance of loan guaranteed by CGCs: -¥25.3Bn(-3.67%) compared to Mar-11.



## Housing Loans





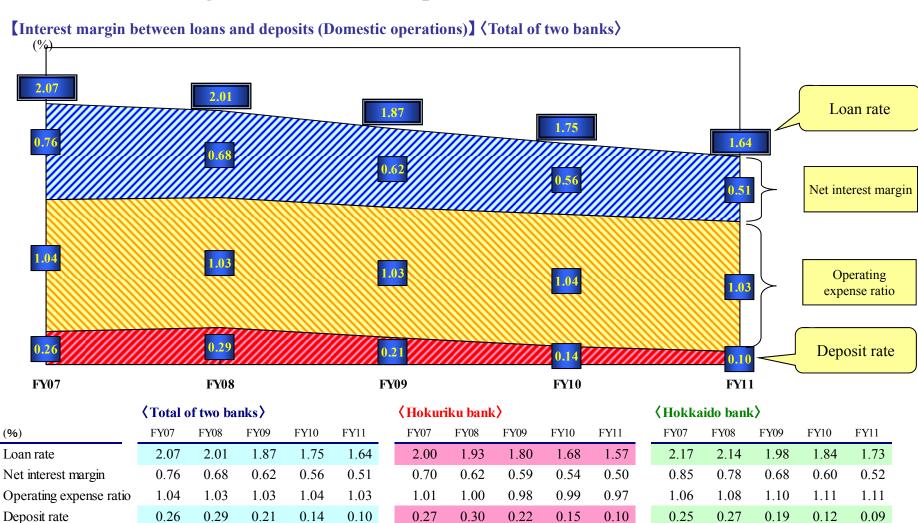
<sup>\*</sup>Number of clients whose borrower's category is revised upward due to management improvement support

18

<sup>\*&</sup>quot;Declined" includes cases pending for more than 3 months since applied.

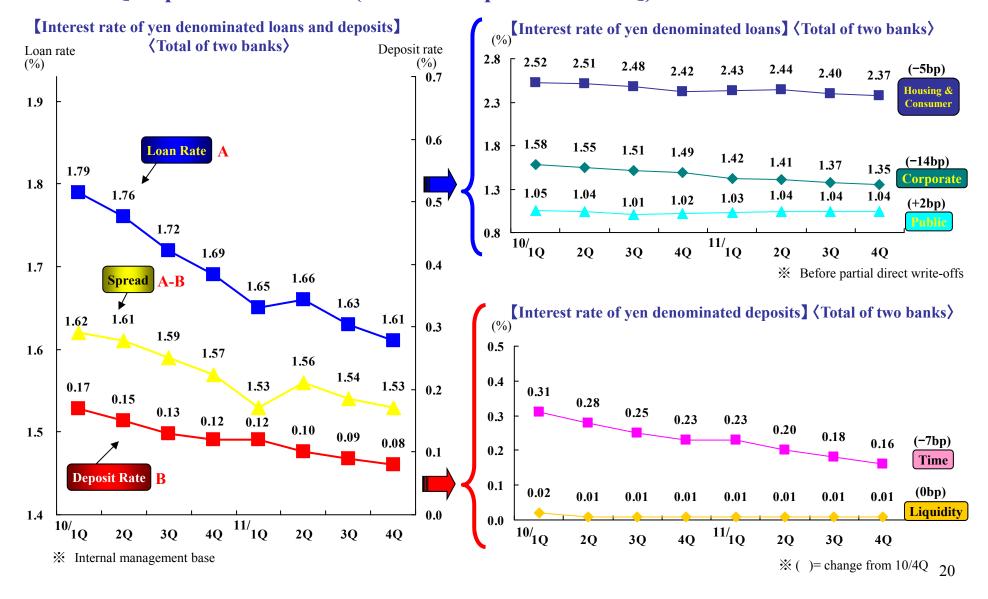
# Interest Margins T

- ➤ Loan rate -0.11% compared to FY2010
- ➤ Net interest margin -0.05% compared to FY2010



# Interest Margins 2

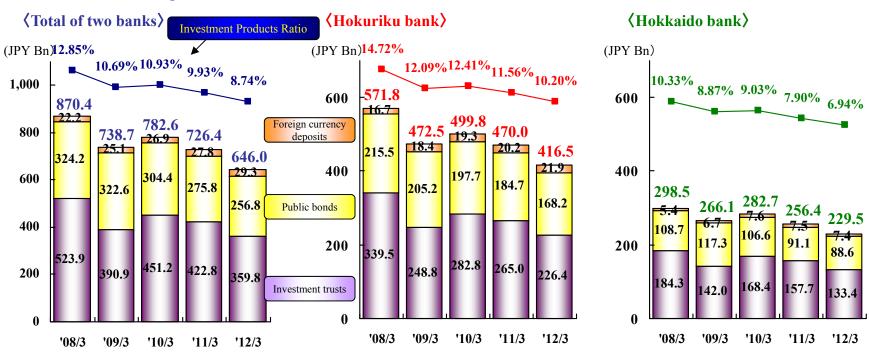
- > '11/4Q Loan rate : 1.61% (-0.08% compared to '10/4Q)
- > '11/4Q Deposit rate: 0.08% (-0.04% compared to '10/4Q)



## **Investment Products**

#### > Sales of both investment trusts and insurance decreased

#### [Balance of investment products]



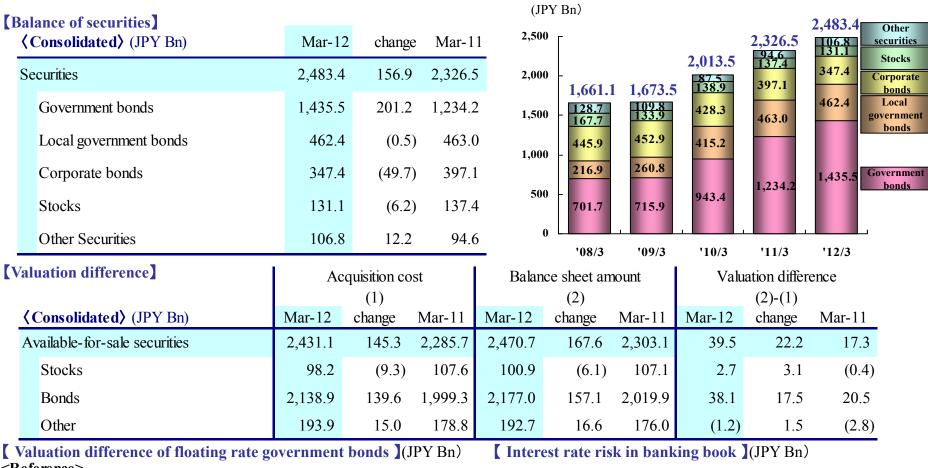
#### [Sales amount of investment products and Fees]

	<b>⟨Total of</b>	f two ban	ıks〉		<b>⟨Hokuri</b> l	ku bank)	<b>〉</b>		<b>〈Hokkai</b>	do bank	<b>〉</b>	
(JPY Bn)	FY08	FY09	FY10	FY11	FY08	FY09	FY10	FY11	FY08	FY09	FY10	FY11
Sales amount of investment trusts	84.2	138.3	121.3	98.7	44.0	104.6	89.4	68.9	40.1	33.7	31.8	29.7
Sales amount of insurance	82.9	94.4	116.8	108.3	55.5	51.4	74.7	66.2	27.3	42.9	42.0	42.0
Fees from investment trusts	4.3	5.3	4.7	4.0	2.7	3.7	3.2	2.6	1.6	1.5	1.5	1.3
Fees from insurance	3.9	3.2	3.6	3.3	2.9	2.1	2.5	2.2	1.0	1.1	1.0	1.0

# Securities Portfolio

- > Total balance of securities grew owing to increases in JGBs
- > Valuation difference of bonds increased compared to Mar-11

#### [Balance of securities]



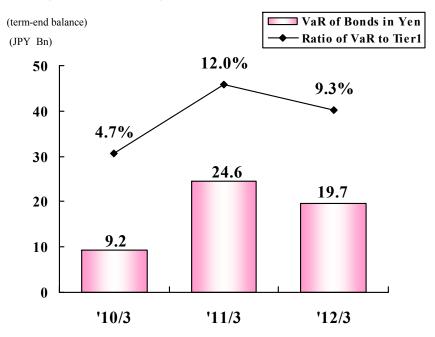
<reference></reference>	Total of two banks	Hokuriku Bank	Hokkaido Bank	
Valuation difference	Total of two banks	HOKUTIKU DAIIK		
Theoretical price	5.7	4.1	1.5	
Market price	3.3	4.1	(0.8)	

	Hokuriku Bank	Hokkaido Ban
Total interest rate risk	1.3	5.1
Outlier ratio	0.41%	2.27%

99 Percentile

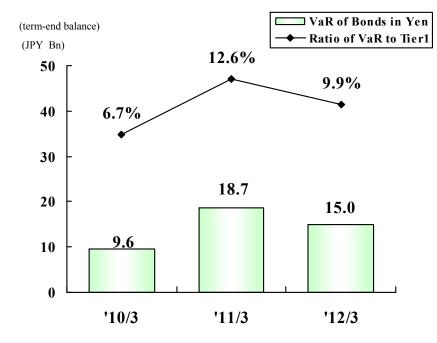
#### [Bond portfolio; balance, yield, and Value at risk] \* Internal management base

#### (Hokuriku bank)



	'11/3	'12/3
Hokuriku Bank		
Term-end Balance (¥Bn)	1,083.5	1,177.3
Floating rate government bonds	221.6	226.1
Average Yield (%)	1.04%	1.04%
Duration (year)	4.24	4.44
Value at Risk (¥Bn)*	24.6	19.7

#### **(Hokkaido bank)**



	'11/3	'12/3
Hokkaido Bank		
Term-end Balance (¥Bn)	1,003.3	1,060.5
Froating rate government bonds	160.0	133.6
Average Yield (%)	0.85%	0.76%
Duration (year)	3.49	3.90
Value at Risk (¥Bn)*	18.7	15.0

<sup>\*</sup> VaR: Variance-covariance method('11/3) , historical method('12/3)

# Management Strategy

# Strengthening Marketing Capabilities **D**Corporate Clients

Hokuhoku Financial Group, Inc.

- > Shore up profitability and healthiness in loan account of corporate customers by providing solutions.
- > Expand a customer base and increase future large-account customers.

## **Corporate Loans**

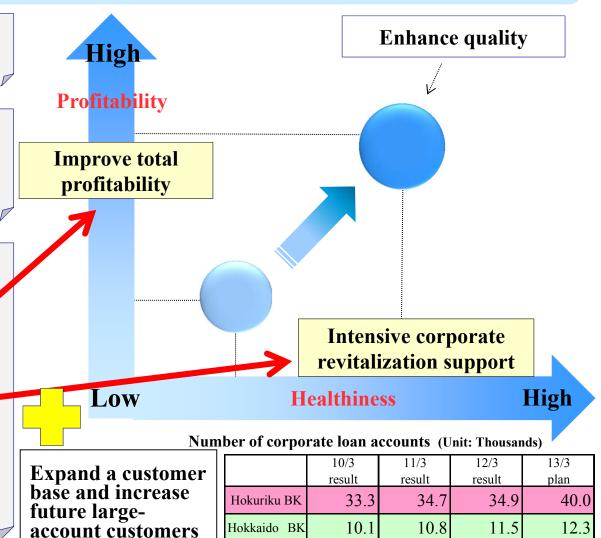
Enhance profitability by cross-sale of various services other than loans

### **Offering Solutions**

- Advisory of sales expansion and overseas business development
- ➤ Consultation for problems in business
- ➤ Business Succession (M&A),etc.

# **Enhance quality of each loan account**

- ➤ Shore up comprehensive profitability
- Secure fair interest rate based on guideline and customers' risk
- Reinforce profitability from fees and commissions of services other than loans
- ➤ Intensive corporate revitalization support
- Enforce education of employees for monitoring risks
- Extend organizational information network
- Active use of guaranteed loans



## Strengthening Marketing Capabilities 2 **Business Matching**

Hokuhoku Financial Group, Inc.

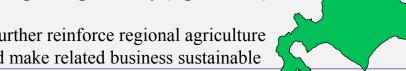
- > Create business chance by supporting local growing industries and overseas business development of customers
- > Expand business opportunities from public works and regional project

#### Activate regional economy by absorbing vitality of foreign economy

✓ Assist to establish sales channel in foreign market

#### **Local growing industry (Agriculture)**

✓ Further reinforce regional agriculture and make related business sustainable



#### **Business matching conference in China**

#### **International Mould Metalworking Exhibition**

Guangdong (Nov. 2011)

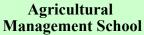


#### **Business Matching Fair** in Ningbo Zhejiang Province (July 2012)



#### > Business promotion by agri-business office







#### **Projects in our region**

- > New regular airline routes in the region
  - Peach Aviation launched Sapporo-Osaka route (Mar. 2012)
  - •China Airlines launched Toyama-Taipei route (Apr. 2012)
  - Jetstar plans to launch Sapporo-Osaka route (July 2012)
- ➤ Hokuriku Bullet Train
  - •Scheduled to start operation by the end of March 2015
- > Hokkaido Special Food Zone
  - Start promotion in April 2012  $\Rightarrow$  Aim to establish export base of food by attracting growing related industries in a large foodsupplying district

#### "Food" Special **Business Matching Fair** (Feb. 2012 Toyama)



#### 3rd Hokkaido "Tourism" **Business Matching Fair** (Jun. 2012 Sapporo) Invited travel agent companies

from China

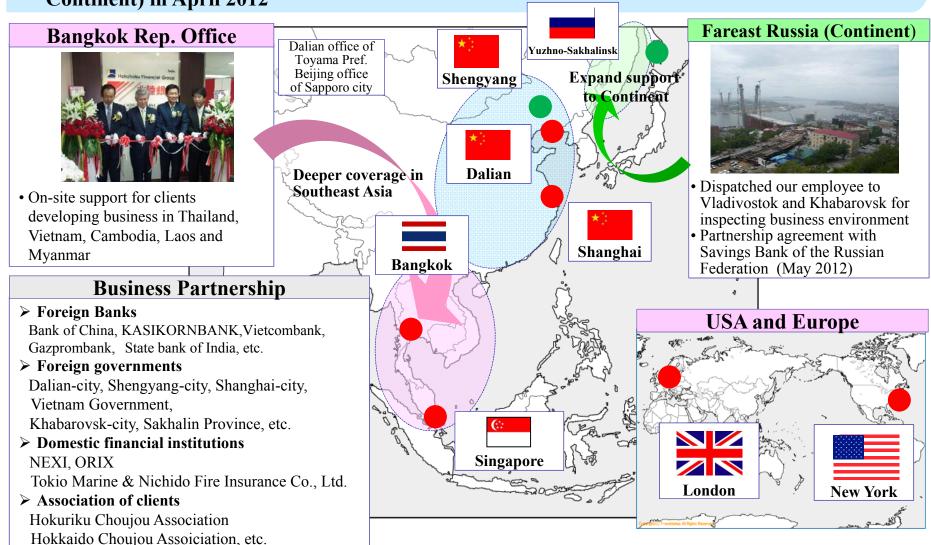


Hokuhoku Financial Group, Inc.

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➤ Hokuriku Bank opened representative office in Bangkok in Mar. 2012 to enhance support for clients' business development in Southeast Asia

➤ Hokkaido Bank strengthened business support in Fareast Russia (Maritime Territory in Continent) in April 2012



## Strengthening Marketing Capabilities 4 Overseas Business Support

Hokuhoku Financial Group, Inc.

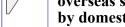
- > Expand variety of services and provide them for clients developing business internationally.
- > Create business chance by exporting business seeds

#### Service menus

- ➤ Direct sales of loan to overseas subsidiaries of regional corporate clients New
- > Sales of export and investment insurance of NEXI as agent
- > Sales of ORIX's overseas lease as agent
- ➤ 24-hour automatic payment of NACCS
- > Sale of worldwide prepaid card as agent



New



### Direct sales of loan to overseas subsidiaries of regional corporate clients



Satisfy financial needs of overseas subsidiaries by domestic branches



#### Dig out financial needs and tighten relationship

- ✓ Joint sales with seaborne-goods contractor (freight forwarder) to customers
- ✓ Active use of TV/Web conference system with overseas representative offices
- ✓ Trade Seminar
- ✓ Business Matching Conference
- ✓ Arrange inspection tour
- ✓ Business strategy based on regional advantage

#### **Investment Seminar** (Indonesia)



#### **Challenge Forum 2012** (for clients considering expansion of sales in foreign countries)



#### **Business Support in Fareast Russia**

#### **≻**Model Farm

Hokkaido Bank started to research construction of "Model Farm in cold area" with a regional clients (an agriculture production organization) in the suburbs of Khabarovsk





#### >Support of partnership for regional house builders

Hokkaido Bank arranged partnership agreement between regional constructor and Sakhalin association of constructors, which promote business matching and expand sales channel of house builders with know-how of protection against the cold.

#### **Employee Education**

- ✓ Enhancement of overseas training (Increase in numbers of trainee, Expand training period)
- ✓ Dispatch trainee to overseas office of JETRO
- ✓ Language training in Liaoning university
- ✓ Financial aid for employees going to language schools

# Strengthening Marketing Capabilities 5 Personal Customers

- > Build up solid and continuous earnings base by forming life-long relationship through housing loan, salary deposit and payment service for utilities
- > Steady increase in deposits from personal customers and proposal of portfolio rebalance of financial products

#### **Become the Main Bank**

**➤** Salary deposit & Pension Transfer accounts

Increase salary deposit accounts by mileage program and new type of credit card with digital money (Kitaca) attached.







Proactive sales promotion of pension transfer accounts by "Investment Package" for retired workers and Pension Consultation Event





### **▶**Payment of Utilities

Start accepting payment application via internet

<Number of customers using service of salary deposit/ pension transfer>

(Unit: Thousands)	10/3	11/3	12/3	13/3
(Unit: Thousands)	result	result	result	plan
Hokuriku BK	734.3	746.4	771.7	800
Hokkaido BK	864.4	873.1	922.7	950

#### **Housing loans**

- ➤ Preferential service for members of housing loan users' club
- **夢ホーム倶楽部「クラブオフ」** しいしていいしていいている。

  Exhaustive sales marketing for refinance needs of clients of other banks in specific areas using digital map
- > Start sales of housing loans backed by less restrictive group life insurance from June 2012

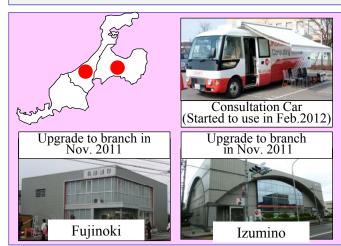
#### **Individual assets**

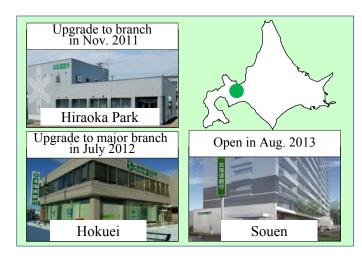
- > Steady increase in individual deposits
  - "Long Value", "Wonderful One", Time deposit with lottery
- > Suggest portfolio rebalance of financial products
  - Joint consultation with Insurance Advisor or skilled employee from head office
  - Establish special team for after-sales follow-up of investment trust
- > Start sales of investment trust and foreign currency deposits via internet
- > Suggest business succession to corporate owners
- •Regulation change in sales of life insurance
- > Joint development of financial marketing model.
  - •Plan joint development of advanced marketing model until 2013 with other several regional banks. (MCIF)

> Improve customer convenience and construct effective branch network to eliminate blank area by upgrade of sub-branch to branch

> Fortify management capabilities, raise middle management holding wide experience and foster young employees as workforce for more efficient business development

### **Branch Network**





## **Employee Training**

### **Top Management**

### Raise management capabilities

- ✓ Seminar sponsored by bank or other institutions (Mental healthcare, etc)
- ✓ Appointment as Mentor for first branch managers
- ✓ Self-assessment of management capability

### Middle Management

#### **Expand skill and experience**

- ✓ "Trainee Program" for specific skills (Foreign exchange, Loan screening, Dealing of financial products. Internal audit, etc)
- ✓ Dispatch to other industries for widening general business skills
- ✓ Study session in branch by lecturer from head office (Upgrade skills in administration, collection and cancellation of loans)
- ✓ Raise management skills for experienced female workers

### Young employees

## Intensively educate prerequisites as workforce

- ✓ "Curriculum for young workers" (Negotiation skills for selling loans)
- ✓ Seminar of negotiation skills to sales person and tellers (Strengthen sales skills to personal customers)
- ✓ Economic Seminar (Increase topics in business conversation)

### Strategic use of human assets with skills in specific areas

- ✓ Periodical recruitment of CPAs and Lawyers (16 CPAs and apprentices, 3 lawyers)
- ✓ Prolonged promotion of middle management and re-employment of workers already retired.

- > Accelerate management efficiency by introduction of joint banking system (MEJAR)
- > Pursue cost control and squeeze out funds for strategic investment





Pursue synergy in FG

77 Bank contracted to join MEJAR in May 2012

**Reduction of expenses** 

#### **➤** Joint development of sub-system

- •Share cost of system development and utilization
- > Establish working group for joint system development
  - Aim for cost reduction by sharing information from the beginning in system development
- > Prompt system development
  - Anti-crime security, regulation change and quick response to various product development
- > Joint procurement of business forms and equipment
  - Pursue cost control
- > Expand joint use of back office operations
  - Hokuhoku Services
- > Decrease utilization and development cost by increase of new participants to MEJAR
  - Deposits\* of 4 banks (Hokuriku, Hokkaido, Yokohama and 77) amounted to JPY 27 trillion as of the end of FY2011 (\*excluding NCD)
  - •Further cost reduction is possible by increase of new participants
- ➤ Campaign for cutting costs

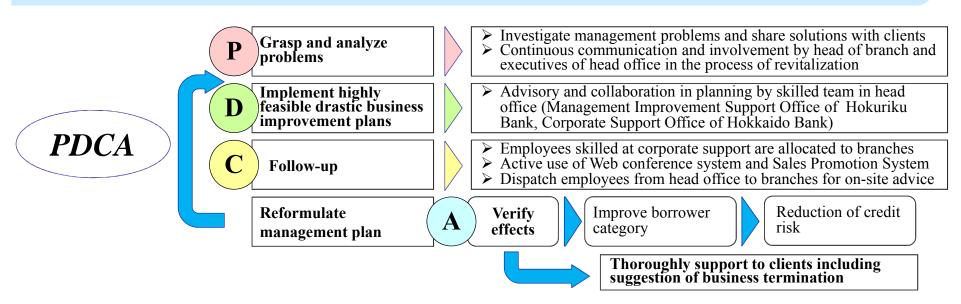
  Collect proposals from branches about cost reduction
- > Establish working group for cost control Intensive cost control efforts focusing on D&A expenses

# Stabilizing Financial Base (1)

Hokuhoku Financial Group, Inc.

Management support in response to the termination of financial facilitation

- > Provide intensive management support by our company-wide consultation capability
- Make PDCA-cycle function in the process of corporate revitalization by initiative of branches



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16,740	Number of corporate clients using loans at the beginning of FY2011* (a)	
659	Number of clients specified as target for management support (b)	
632	Number of clients making revitalization plan (c)	
46	Number of clients that improved borrower category (d)	

#### Result of management support for corporate clients (FY2011)

Ratio of clients specified as target for management support (b/a) *	3.9%
Ratio of clients making revitalization plan (c/b)	95.9%
Ratio of clients that improved borrower category (d/c)	7.0%

# Number of corporate clients

4,755	ng loans at the beginning FY2011 * (a)
302	Number of clients specified as target for management support (b)
296	Number of clients making revitalization plan (c)
32	Number of clients that improved borrower category (d)

#### Hokkaido Bank

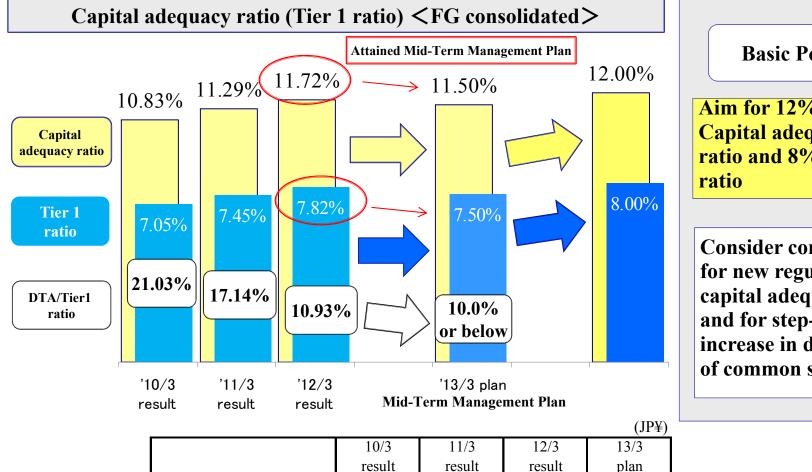
Ratio of clients specified as target for management support* (b/a)	6.4%
Ratio of clients making revitalization plan (c/b)	98.0%
Ratio of clients that improved borrower category (d/c)	10.6%

\* Clients categorized as normal borrower are excluded in number of clients and percentage

## Stabilizing Financial Base (2) Capital Policy

Dividends per common share

- > Attained target figures of mid-term management plan in capital adequacy ratio (Tier 1 ratio) as of term-end of FY 2011
- > Continue to raise capital adequacy ratio to prepare for new regulation.
- > Resolved in May 2012 to buy back our own shares up to the lower of JPY4.0 Bn and 30 million shares in order to enhance shareholder value



3.5

3.75

#### **Basic Policies**

Aim for 12% of Capital adequacy ratio and 8% of Tier1

**Consider concurrently** for new regulations in capital adequacy ratio and for step-by-step increase in dividends of common shares

plan 3.75

3.75

We aim for growth and development with local community by responding to customer needs in line with our management mission "Co-prosperity with region"



### Disaster agreement with Toyama Pref.

Consultation Car (Also available in emergency)



### **Cooperation agreement** with regional academic institutions

Hokuriku Bank supported to dispatch university students to foreign countries.



### **Hokugin Management** School

Management Seminar for future Corporate Management



### **Eco-friendly Branch**

(Hokuriku Bank)

Solar power generation equipment and LED advertising boards are used.



An art Exhibition supported by Hokkaido Bank



#### **Dogin Forest Campaign**

Hokkaido Bank sponsors treeplanting activities. 10,000 trees are to be planted over five years.



#### Support regional academic activities

Hokkaido Bank introduced Rakuno Gakuen University to Russian agricultural university and supported regional agricultural research.



#### **Hokkaido Bank FORTIUS**

Hokkaido Bank sponsors FORTIUS, local women's curling team.

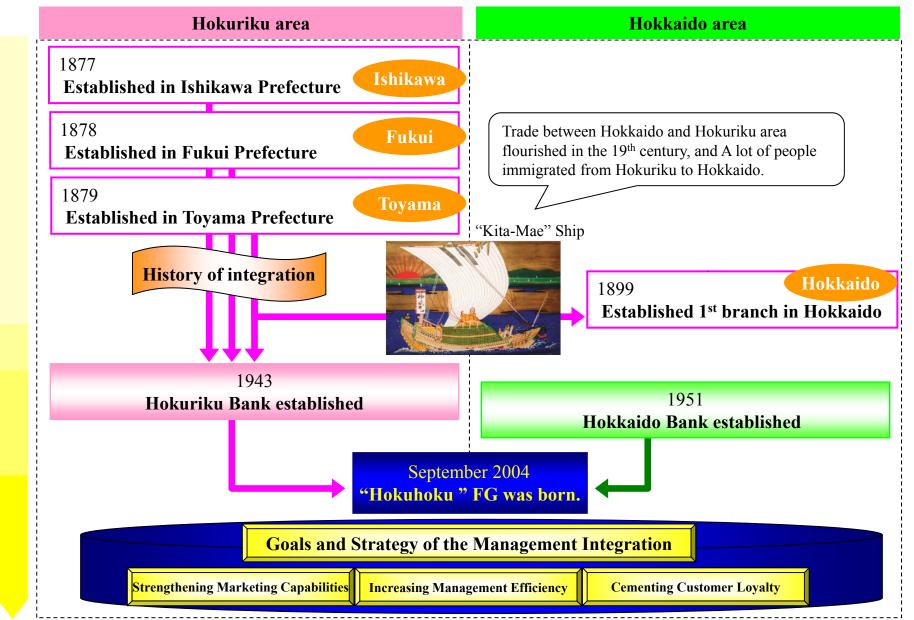


# **Appendix**

# About Hokuhoku FG ① Outline of Hokuhoku FG and Two Banks

(As of March 31, 2012)	Hokuhoku FG	Hokuriku Bank	Hokkaido Bank
Date of establishment	September 26, 2003	July 31, 1943 (Started business in 1877)	March 5, 1951
Location of headoffice	1-2-26 Tsutsumicho-dori, Toyama City	1-2-26 Tsutsumicho-dori, Toyama City	4-1 Odori Nishi, Chuo-ku, Sapporo City
Capital	¥ 70,895 million	¥ 140,409.52 million	¥ 93,524.01 million
Shares issued and outstanding	Common stock 1,391,630,146 Preferred stock(Type5) 107,432,000	Common stock 1,047,542,335	Common stock 486,634,512 Preferred stock(Type2) 107,432,000
Total assets	(consolidated) ¥ 10,629.3 billion	¥ 6,067.3 billion	¥ 4,498.4 billion
Deposits & NCD	(consolidated) ¥ 9,670.2 billion	¥ 5,545.1 billion	¥ 4,155.7 billion
Loans	(consolidated) ¥ 7,272.6 billion	¥ 4,233.9 billion	¥ 3,053.0 billion
Capital adequacy ratio	(consolidated) 11.72%	(non-consolidated) 11.85%	(non-consolidated) 10.80%
Employees	57 (13 fulltime workers)	2,755	2,385
Ratings	A(R&I), A(JCR)	A(R&I), A(JCR)	A(R&I), A(JCR)
Branches (Domestic)		140 branches, 48 sub-branches	132 branches, 7 sub-branches
(Overseas)		6 representative offices	2 representative offices

## History of Hokuhoku FG



# Goals and Strategy of the Management Integration

Three key strategies for management integration

### Strengthening Marketing Capabilities

Capitalizing our extensive network in Japan's three major metropolises, in addition to our main operational bases, Hokkaido and Hokuriku, we aim to differentiate ourselves from other regional banks and strengthen our marketing capability further.

Extend service scope for

corporations, their trading

partners and employees by

capitalizing on the

customer base of the two

banks

Beef up the business matching services by utilizing our extensive regional network

Enhance the proposal and solution services by sharing the know-how of the two banks

# **Increasing Management Efficiency**

We will establish a highly profitable and efficient operating platform by integrating redundant infrastructure in Hokkaido and leveraging management resources more efficiently, while continuing to focus on maintaining and developing solid relationships with customers of the both two banks.

Enhance the brand power of two banks by offering distinctive and client-focused services,

Shared use of joint banking system. Integrate the backoffice functions for efficient operation. Integrate mail delivery services and backoffice services of two banks in Hokkaido

# **Cementing Customer Loyalty**

We will create a more stable asset portfolio and become a highly-trusted and widely-supported regional financial group through extending services in two geographical areas with different economic environment.

Build an asset portfolio diversified across various geographical areas and a wide range of industries

> Implement integrated measures to enhance a capital structure and accumulate steadily retained earnings

# About Hokuhoku FG 4 Historical Data (Hokuhoku FG)

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				-							
	FY2006	FY2007	FY2007	FY2008	FY2008	FY2009	FY2009	FY2010	FY2010	FY2011	FY2011
<consolidated></consolidated>	Full year	Interim	Full year								
Ordinary income	242.2	125.7	261.2	123.8	239.6	114.3	226.7	109.2	214.6	105.7	207.9
Ordinary profits	70.0	32.7	66.3	19.6	21.3	13.3	35.4	18.0	37.2	18.9	38.8
Net income	40.6	16.4	38.6	37.5	37.0	5.7	19.2	10.0	18.4	8.9	14.1
Capital adequacy ratio	10.44%	9.97%	10.39%	10.39%	10.81%	10.91%	10.83%	11.39%	11.29%	11.57%	11.72%
<total banks="" of="" two=""> * Total of two banks + Hokugin Corp.</total>											
Core gross business profits	181.3	90.1	178.5	87.3	168.3	79.6	160.9	76.0	155.4	77.3	156.3
General & administrative expenses	87.9	44.8	89.9	45.6	91.5	47.1	94.4	48.4	98.6	51.4	100.6
Core net business profits	93.4	45.2	88.6	41.7	76.8	32.4	66.4	27.6	56.7	25.9	55.7
Net gains(losses) related to securities	(1.5)	(0.6)	(0.6)	(5.2)	(17.6)	0.8	0.2	0.8	(1.0)	1.2	(1.4)
Credit costs	26.2	13.7	25.5	16.1	35.5	16.8	25.5	8.3	14.5	6.4	10.4
Ordinary profits	70.1	30.9	65.0	19.4	21.3	14.2	36.8	18.8	37.0	19.3	40.5
Net income	39.3	15.1	39.0	37.8	37.9	11.4	26.0	11.1	19.6	9.8	16.6
ROA	1.03%	0.97%	0.95%	0.88%	0.80%	0.66%	0.68%	0.54%	0.56%	0.49%	0.53%
OHR	48.49%	49.78%	50.36%	52.19%	54.37%	59.20%	58.68%	63.67%	63.47%	66.46%	64.37%
Loans *	6,839.7	6,895.0	6,897.6	7,006.3	7,156.7	7,001.5	6,993.6	6,966.7	7,241.1	7,236.1	7,287.0
Deposits (including NCD)	8,517.6	8,549.6	8,502.2	8,650.3	8,742.4	8,930.2	9,120.3	9,223.9	9,523.8	9,534.7	9,700.8
Securities	1,703.8	1,698.3	1,714.8	1,745.8	1,725.0	1,787.6	2,015.0	2,204.1	2,315.1	2,465.8	2,471.8
Non performing loan *	315.0	291.6	260.7	253.1	227.5	214.6	215.2	214.4	220.5	229.8	236.8
NPL ratio *	4.43%	4.07%	3.64%	3.48%	3.07%	2.96%	2.98%	2.98%	2.96%	3.08%	3.17%

# About Hokuhoku FG 5 Historical Data (Hokuriku Bank)

(JPY Bn)

	FY2006	FY2007	FY2007	FY2008	FY2008	FY2009	FY2009	FY2010	FY2010	FY2011	FY2011
	Full year	Interim	Full year								
Ordinary income	130.1	66.8	141.2	65.3	124.2	57.5	113.7	55.0	108.8	54.0	105.4
Core gross business profits	106.6	53.1	105.2	49.8	94.7	45.3	90.1	44.1	88.5	45.2	88.5
General & administrative expenses	50.5	25.6	51.1	25.7	51.3	25.8	51.8	26.5	53.8	27.7	54.2
Core net business profits	56.1	27.5	54.1	24.1	43.4	19.5	38.3	17.5	34.6	17.4	34.3
Net gains(losses) related to securities	0.6	(0.1)	(0.7)	(3.8)	(12.6)	(1.2)	(2.4)	(2.0)	(2.8)	(1.0)	(1.1)
Credit costs	22.5	9.7	20.4	10.5	21.4	7.0	13.4	2.9	7.1	1.9	4.4
Ordinary profits	38.1	17.8	35.6	9.6	8.8	9.8	19.9	12.1	22.9	13.8	27.4
Net income	18.6	8.2	21.2	30.1	26.4	7.5	15.6	7.2	11.9	6.9	11.4
Capital adequacy ratio	9.16%	9.41%	10.10%	10.26%	10.23%	10.56%	10.80%	11.27%	11.32%	11.62%	11.85%
ROA	1.05%	1.01%	0.99%	0.86%	0.77%	0.69%	0.68%	0.60%	0.59%	0.58%	0.57%
OHR	47.37%	48.17%	48.53%	51.58%	54.18%	56.95%	57.48%	60.16%	60.85%	61.32%	61.25%
Loans *	4,146.7	4,191.3	4,210.7	4,245.9	4,293.3	4,172.6	4,142.6	4,109.2	4,252.3	4,205.7	4,233.9
Deposits (including NCD)	4,976.3	4,973.7	4,955.7	5,016.1	5,092.5	5,155.8	5,306.7	5,292.6	5,439.9	5,416.5	5,545.1
Securities	853.2	840.0	820.9	833.7	858.8	858.4	1,015.9	1,088.4	1,217.5	1,285.7	1,315.4
Non performing loan *	202.2	187.1	163.5	159.7	142.6	140.1	147.3	146.1	144.3	153.1	153.5
NPL ratio *	4.65%	4.26%	3.72%	3.60%	3.19%	3.23%	3.42%	3.43%	3.28%	3.52%	3.53%

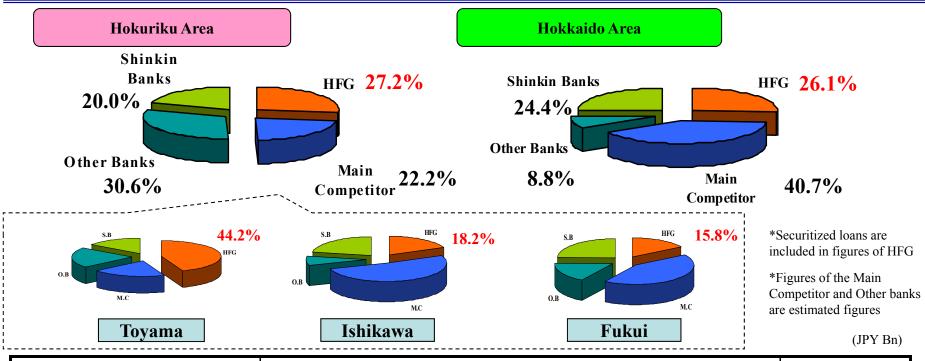
<sup>\*</sup> Hokuriku Bank + Hokugin Corp.

# About Hokuhoku FG 6 Historical Data (Hokkaido Bank)

(JPY Bn)

	FY2006	FY2007	FY2007	FY2008	FY2008	FY2009	FY2009	FY2010	FY2010	FY2011	FY2011
	Full year	Interim	Full year								
Ordinary income	88.4	46.6	96.0	47.7	94.3	46.9	93.7	44.8	87.0	43.2	87.5
Core gross business profits	74.7	37.0	73.2	37.5	73.5	34.2	70.8	31.9	66.8	32.1	67.8
General & administrative expenses	37.4	19.2	38.8	19.8	40.2	21.3	42.6	21.8	44.7	23.7	46.4
Core net business profits	37.2	17.7	34.4	17.6	33.3	12.9	28.1	10.0	22.1	8.4	21.4
Net gains(losses) related to securities	(2.1)	(0.4)	0.1	(1.3)	(4.9)	2.1	2.7	2.9	1.7	2.2	(0.2)
Credit costs	3.6	3.9	5.1	5.6	14.0	9.7	12.0	5.3	7.4	4.4	5.9
Ordinary profits	31.9	13.0	29.4	9.8	12.5	4.3	16.9	6.6	14.1	5.4	13.1
Net income	20.7	6.9	17.8	7.7	11.4	3.8	10.3	3.9	7.7	2.9	5.2
Capital adequacy ratio	9.91%	9.92%	10.13%	9.68%	10.45%	10.30%	10.19%	10.68%	10.59%	10.57%	10.80%
ROA	1.00%	0.92%	0.90%	0.90%	0.85%	0.63%	0.68%	0.47%	0.51%	0.37%	0.47%
OHR	50.08%	52.08%	52.98%	53.00%	54.62%	62.17%	60.21%	68.53%	66.93%	73.69%	68.44%
Loans	2,692.9	2,703.6	2,686.8	2,760.3	2,863.4	2,828.9	2,851.0	2,857.4	2,988.8	3,030.4	3,053.0
Deposits (including NCD)	3,541.3	3,575.9	3,546.5	3,634.1	3,649.9	3,774.4	3,813.6	3,931.3	4,083.9	4,118.2	4,155.7
Securities	850.6	858.2	893.8	912.0	866.2	929.1	999.1	1,115.7	1,097.6	1,180.1	1,156.4
Non performing loan	112.8	104.5	97.2	93.5	84.8	74.5	67.9	68.3	76.3	76.7	83.3
NPL ratio	4.08%	3.77%	3.52%	3.29%	2.89%	2.57%	2.32%	2.33%	2.49%	2.47%	2.66%

## Market Share in Our Home Market (Loans, Sep-11)



			Hokuriku				Hokkaido
			Area	Toyama Pref.	Ishikawa Pref.	Fukui Pref.	Area
Banl	KS		6,933.7(80.0%)	2,724.6(85.0%)	2,532.3(78.0%)	1,676.8(75.5%)	9,234.2(75.6%)
	Hok	kuhoku FG(HFG)	2,355.1(27.2%)	1,415.6(44.2%)	589.5(18.2%)	349.9(15.8%)	3,182.8(26.1%)
		Hokuriku Bank	2,355.1(27.2%)	1,415.6(44.2%)	589.5(18.2%)	349.9(15.8%)	518.9(4.2%)
		Hokkaido Bank	0(0.0%)	0(0.0%)	0(0.0%)	0(0.0%)	2,663.9(21.8%)
	Mai	n Competitor	1,925.3(22.2%)	629.9(19.7%)	1,675.8(51.6%)	957.5(43.1%)	4,970.2(40.7%)
Shin	kin B	anks	1,738.6(20.0%)	479.3(15.0%)	714.7(22.0%)	544.5(24.5%)	2,979.1(24.4%)
Tota	1		8,672.3(100 %)	3,203.9(100 %)	3,247.0(100%)	2,221.3(100%)	12,213.3(100%)

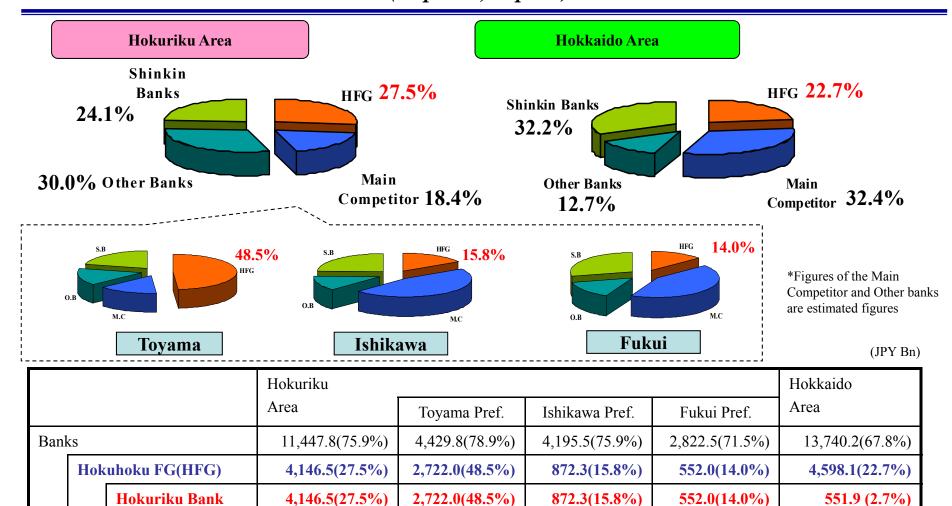
Hokkaido Bank

Main Competitor

Shinkin Banks

Total

## Market Share in Our Home Market (Deposits, Sep-11)



0(0.0%)

850.3(15.1%)

1,182.8(21.1%)

5,612.6(100%)

0(0.0%)

2,781.1(18.4%)

3,641.0(24.1%)

15,088.8(100%)

0(0.0%)

2,603.7(47.1%)

1,331.2(24.1%)

5,526.7(100%)

4,046.2(20.0%)

6,558.9(32.4%)

6,532.2(32.2%)

20,272.4(100%)

0(0.0%)

1,694.7(42.9%)

1,127.0(28.5%)

3,949.5(100%)

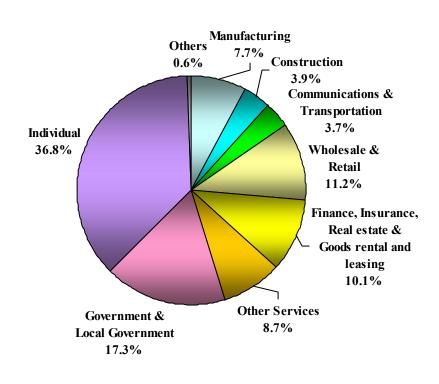
# Lending in the Region by Industry (Mar-12)

### Hokuriku Bank

### Others Manufacturing 0.8% 14.0% Construction 5.5% Individual 34.2% **Communications & Transportation** 3.8% WholeSale & Retail 10.6% Finance, Insurance, Real estate & Goods rental and Government & leasing **Local Government** 8.9% 14.1% Other Services 8.1%

#### Region: Toyama, Ishikawa, Fukui, Hokkaido

### Hokkaido Bank

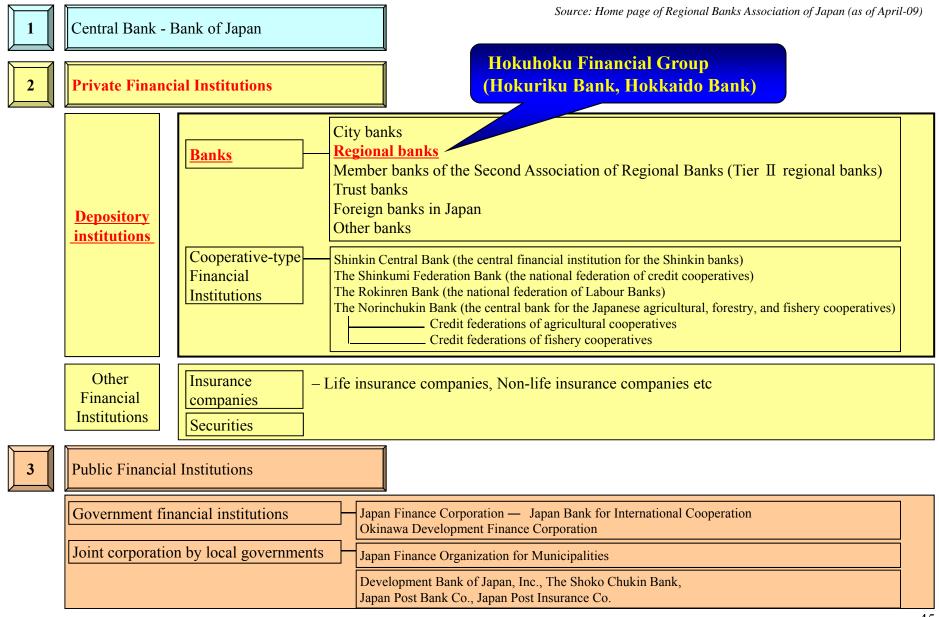


Region: Hokkaido

# About Japanese Regional Banks (1)

### Hokuhoku Financial Group, Inc.

# Financial Institutions in Japan

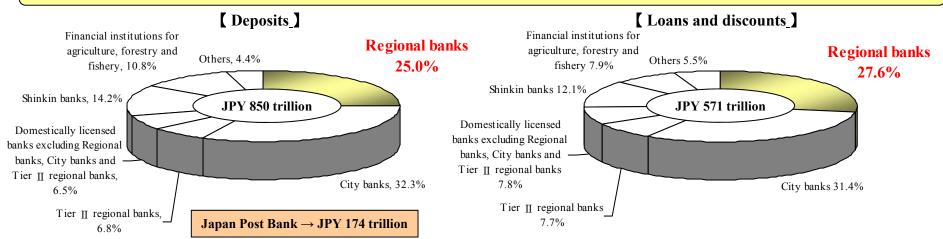


# About Japanese Regional Banks @ Overview of Regional Banks

## Hokuhoku Financial Group, Inc.

#### **Overview of Regional Banks Leading Banks in the Regions** The 64 regional banks in Japan consistently Loans and bills Discounted Securities The regional banks have formed a dense ¥ 157 trillion ¥ 65 trillion branch network in the regions, mainly in the enjoy wide patronage as banks that develop prefectures where their head offices are in step with the region. Capital stock Deposits located, with some 7.500 branches and some In our ongoing quest to be financial ¥ 212 trillion ¥ 2,523 billion 35,000 ATMs set up all over the country. institutions trusted by customers, the regional Through this branch network, the regional banks will strive to maintain soundness of The 64 Regional Banks in Japan banks cater to the diversified financial needs management, as well as continuously be of individual customers as well as medium-Branches **Employees** devoted to enhancing convenience for sized and small- and medium-sized corporate 7.5 thousand 134 thousand customers and to realizing vibrant regional clients in the regions, and also play a leading **ATMs** communities. role in regional finance for the promotion and 35 thousand development of regional communities.

## **Shares of Deposits and Loans of Private Financial Institutions (Mar-11)**



# The Present Condition of the Regional Economy ① Characteristics of Our Main Business Area

Hokuhoku Financial Group, Inc.

### **Population and Square Measure**

Data from Ministry of Internal Affairs and Communications

	Toyama Prefecture a	Ishikawa Prefecture b	Fukui Prefecture c	Total a+b+c	Hokkaido	Total
Population (Ranking)	1.09Mn (37th)	1.17Mn (34th)	0.81Mn (43rd)	3.07Mn	5. <u>51M</u> n	8.58Mn
Density of Population (Ranking)	257.4pt (25th)	279.5pt (23rd)	192.4pt (32nd)	l	70.2pt (47th)	\
Square Measure (Ranking) km²	4,248 (33rd)	4,186 (35th)	4,190 (34th)	_	83,457 ((1st))	_

### **Scale matching for** Osaka!

1 <sup>st</sup>	Tokyo
2 <sup>nd</sup>	Kanagawa (9.05Mn)
3 <sup>rd</sup>	Osaka (8.87Mn)

### **Gross Prefectural Product**

Data from Ministry of Internal Affairs and Communications and Cabinet Office

(JPY Bn)

	Toyama	Ishikawa	Fukui	Total	Hokkaido	Total
	a	b	c	a+b+c		
GPP	4,096.5	4,250.0	3,113.1	11,459.7	18,052.7	29,512.5
(Proportion)	(0.85%)	(0.88%)	(0.64%)	(2.37%)	(3.74%)	(6.11%)
(Ranking)	(32th)	(31th)	(41st)		((7th))	``

### Almost equal to Kanagawa!

(JPY Bn)

1 <sup>st</sup>	Tokyo
2 <sup>nd</sup>	Osaka
3 <sup>rd</sup>	Aichi
4 <sup>th</sup>	Kanagawa (29,747.5)

### **Industrial Structure**

Data from Cabinet Office **Primary Primary Primary** 1.14% 3.76% 1.09% All Japan Hokuriku Hokkaido Secondary Secondary Secondary 14.11% 22.85% 25.17% **Tertiary Tertiary Tertiary** 82.13% 73.69% 76.06%

### **Exceed Denmark** (Europe No14)

(JPY Bn)

1 <sup>st</sup>	Germany
2 <sup>nd</sup>	France
14 <sup>th</sup>	Denmark (27,200.0)

	Monthly Economic Report (By the Cabinet Office)		conomic Report ak of Japan)
	All Japan	Hokuriku Area	Hokkaido Area
	April-12	April-12	April-12
Economic Trend	Still picking up slowly, While difficulties continue to prevail due to the Earthquake	Continues to pick up as a whole	Has been more or less unchanged
Public Investment	Steady performance	Declining	On a declining trend
Business Investment	Picking up recently	Picking up moderately	Has been solid
Private consumption	Holds firm	More or less unchanged	More or less unchanged
Housing construction	Movements of picking up	Has been weak	The pace of the pick-up has slowed
Production	Picking up slowly	Has been recovering	More or less unchanged
Employment & Income	Still remains severe	Picking up	Severe, but the labor market is picking up moderately
Prices	In a mild deflationary phase	Same as the previous year's level	More or less unchanged
The number of bankrupt companies	Almost flat	Above the previous year's level recently	Calm movement

Shin-Otaru

(Tentative)

Oshamambe

Asahikawa

Sapporo

Muroran Shin-Hakodate

Hachinohe

Aomoni

Morioka

#### Hokkaido

### **©Construction of the Hokkaido Shinkansen**

Constructing a 360 KM line from Shin-Aomori Station to Sapporo Station.

Expected to be completed in FY 2015

(Shin-Aomori Station to Shin-Hakodate Station)

Planned to be completed to Sapporo in FY 2020

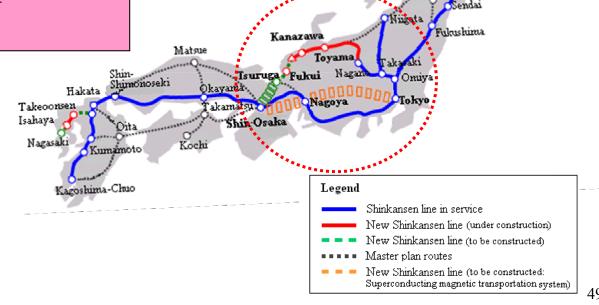
#### Hokuriku

### **©**Construction of the Hokuriku Shinkansen

Constructing a 700 KM line from Tokyo to Osaka via Nagano, Toyama, Kanazawa, Fukui. Expected to be completed in FY 2014 (Tokyo Station to Knazawa Station)



Design plan of Toyama Station



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