# Investor Meeting Interim Results for FY 2020 (Ended September 30, 2020)







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"Hokuhoku Financial Group SDG's Declaration" (April 1, 2019)

Based on the management philosophy "Prospering together with the region", "Fair & Steady Management" and "Progressive & Innovative Services," Hokuhoku Financial Group aims to improve the sustainability of the local economy and community by actively working on "SDG's" activities advocated by the United Nations.

# Introduction



"Hokuhoku Financial Group" will continue to deliver comprehensive financial services with its extensive regional network to contribute to mutual prosperity with customers and the region.



Management Philosophy

Left: Eishin Ihori
President
(concurrently serving as president of The Hokuriku Bank, Ltd.)

Right: Masahiro Sasahara

Deputy President

(concurrently serving as president of
The Hokkaido Bank, Ltd.)

<u>Prospering together with the region</u>: We execute social mission to prosper mutually with customers and local community. <u>Fair & Steady Management</u>: We aim at fair and steady management to respond to social confidence. <u>Progressive & Innovative Services: We pursue creativity and innovation in vital workplace to provide attractive services.</u>





# ほくほくフィナンシャルグループ Hokuhoku Financial Group, Inc.

Incorporation: 2003

Location of head office: Toyama City, Toyama

Capital: ¥ 70.8 billion

Capital adequacy ratio: (consolidated) 9.32 %

Ratings : A (R&I)





The Hokuriku bank, Ltd.





Incorporation: 1943 (founded in 1877)

Location of head office: Toyama City, Toyama

Branches: Domestic 188 (145 branches, 43 sub-branches)

Overseas 6

Employees: 2,506

Capital: ¥ 140.4 billion

Capital adequacy ratio: (non-consolidated) 9.00 %

Ratings : A  $(R\&I) \cdot A - (S\&P)$ 







Incorporation: 1951

Location of head office: Sapporo City, Hokkaido

Branches: Domestic 144 (136 branches, 8 sub-branches)

Overseas 3

Employees: 2,269

Capital: ¥ 93.5 billion

Capital adequacy ratio: (non-consolidated) 9.06%

Ratings : A (R&I)



# I . Interim Results for FY 2020

# **Summary of Financial Results**



Consolidated ordinary profits increased by ¥0.7Bn from the previous interim period to ¥18.1Bn, mainly due to a decrease in expenses and credit costs, and consolidated net income increased by ¥1.3Bn from the previous interim period to ¥13.0Bn.

# FY2020 1H Profit and loss

(JPY Bn)

【Hokuhoku FG consolidated】	Plan	Result	change	compared to plan
Ordinary profits	18.0	18.1	0.7	0.1
Net income attributable to owners of the parent	13.0	13.0	1.3	0.0

[Total of two banks]	Plan	Result	change	compared to plan
Core gross business profits	60.0	60.9	(0.4)	0.9
Net interest income		52.9	0.1	
Loans		41.8	(0.2)	
Securities		11.2	(0.4)	
Net fees & commissions		7.3	(0.6)	
Net trading income		0.0	0.0	
Net other income(%1)		0.5	0.0	
G&A expenses(-)	43.0	41.5	(1.5)	(1.4)
Core net business profits	17.0	19.3	1.0	2.3
Core net business profits(%2)		17.9	0.9	
Gains (losses) related to bonds		2.1	(1.6)	
Net business profits (%3)		21.5	(0.5)	
Net transfer to general allowance for loan losses(-)		0.9	(0.2)	
Other non-recurring gains (losses)		(1.8)	1.3	
Credit related costs (-)		3.5	(0.4)	
Gains (losses) related to stocks		1.8	1.3	
Ordinary profits	13.5	18.7	0.9	5.2
Net extraordinary gains (losses)		(0.3)	0.3	
Income taxes (-)		4.2	(0.3)	
Net income	9.5	14.1	1.6	4.6
Net credit costs (-)	5.5	4.4	(0.6)	(1.0)

X1: Excluding gains (losses) related to bonds

#### Factors contributing to change in core net business profits **Total of two banks** (JPY Bn) Loans (0.2)**Securities** (0.4)Interest Others 2.5 (2.8)(0.6)(0.9)Average balance balance G&A expenses Other net interest income 19.3 Interest rate 18.3 **FY19 FY20** 1H 1H Factors contributing to change in net income **Total of two banks** (JPY Bn) Others (0.2) Income taxes Net extraordinary losses 1.3 (1.6)14.1 Core net business Gains related to stocks 12.4 Net credit costs profits **FY19 FY20** 1H 1H

 <sup>\( \</sup>times 2 : Excluding gains(losses) \) related to cancellation of investment trusts included in net interest on securities

<sup>※3:</sup> Before provision (reversal) of general allowance for loan losses

# Summary of Financial Results(Hokuriku bank · Hokkaido bank)



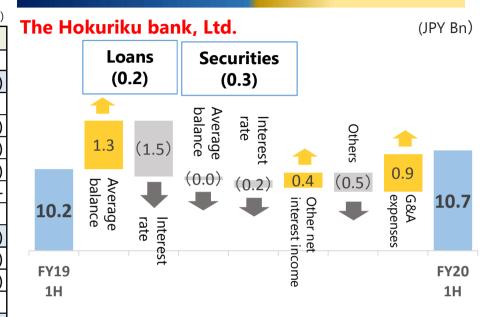
#### FY2020 1H Profit and loss

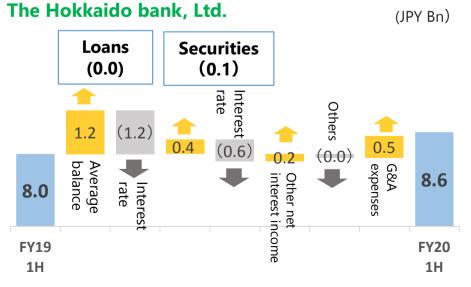
				(JPY Bn)
	Hokuriku E	Bank	Hokkaid	o Bank
		change		change
Core gross business profits	32.9	(0.4)	28.0	(0.0)
Net interest income	27.7	0.0	25.2	0.0
Loans	21.2	(0.2)	20.6	(0.0)
Securities	6.7	(0.3)	4.4	(0.1)
Net fees & commissions	4.7	(0.4)	2.6	(0.2)
Net trading income	0.0	0.0	-	-
Net other income(※1)	0.3	(0.0)	0.2	0.1
G&A expenses(-)	22.1	(0.9)	19.3	(0.5)
Personnel	11.0	(0.4)	8.7	(0.2)
Non-personnel	9.3	(0.5)	9.0	(0.3)
Taxes	1.7	0.0	1.5	0.0
Core net business profits	10.7	0.4	8.6	0.5
Core net business profits(%2)	9.8	0.2	8.1	0.7
Gains(losses)related to bonds	1.8	(0.6)	0.3	(0.9)
Net business profits(%3)	12.5	(0.2)	8.9	(0.3)
Net transfer to general allowance for loan losses(-)	0.8	(0.2)	0.1	0.0
Other non-recurring gains (losses)	(1.0)	0.7	(0.8)	0.5
Credit related costs(-)	2.5	(0.6)	0.9	0.2
Gains(losses) related to stocks	1.2	0.8	0.5	0.4
Ordinary profits	10.6	0.7	8.0	0.1
Net extraordinary gains(losses)	(0.3)	0.3	(0.0)	0.0
Imcome taxes(-)	1.9	(0.7)	2.2	0.3
Net income	8.4	1.8	5.7	(0.1)
Net credit costs(-)	3.3	(0.8)	1.0	0.2

#### ※1: Excluding gains (losses) related to bonds

#### \*3: Before provision (reversal) of general allowance for loan losses

#### Factors contributing to change in core net business profits





 $<sup>\</sup>frak{\%}2$ : Excluding gains(losses) related to cancellation of investment trusts included in net interest on securities

# **Net Interest Income**

1,000

500

0

,415.1

FY17

1,338.0

FY18

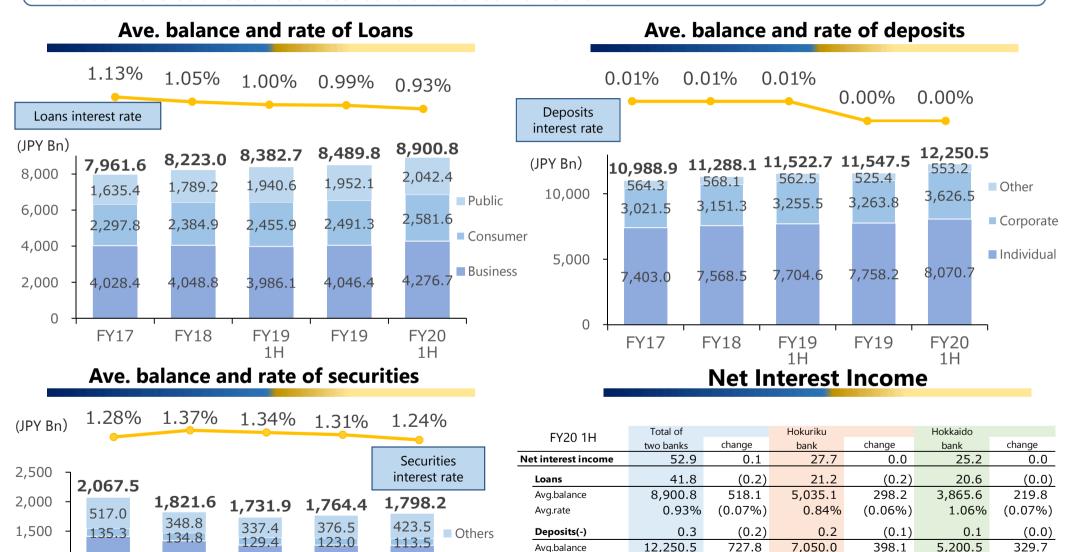
1,264.9

FY19

1H



Net interest income of the two banks increased by ¥0.1Bn from the previous fiscal year to ¥52.9Bn due to an increase in the balance of business loans and consumer loans.



Avg.rate

Avg.rate

Securities

Avg.balance

Stocks

Yen Bonds

1,261.1

FY20

1H

1,264.9

FY19

0.00%

11.2

1.24%

1,798.2

(0.01%)

(0.4)

66.3

(0.10%)

0.00%

1,086.5

1.24%

6.7

 $\triangle$ 0.01%

(0.05%)

(0.3)

(6.9)

0.00%

711.7

1.23%

4.4

0.00%

(0.1)

73.2

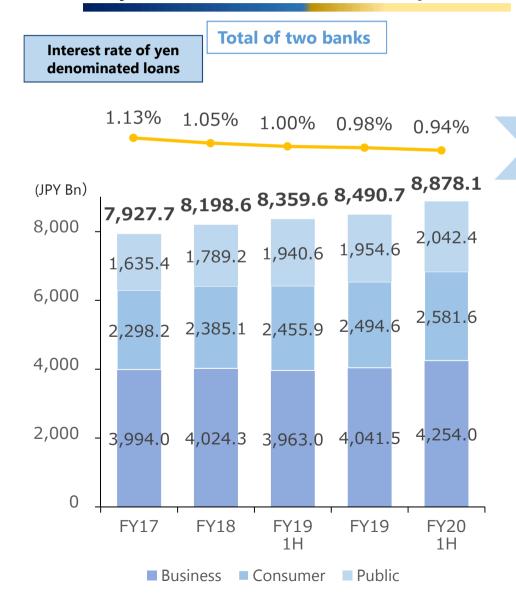
(0.20%)

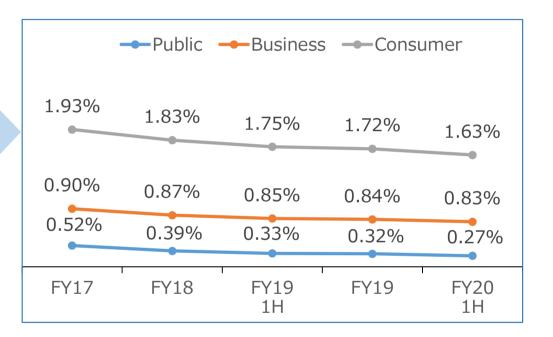
# **Interest Yields**



The decline in yields on business loans is gradually slowing down.

# Ave. balance and interest rate of yen denominated loans and deposits





# **Securities Portfolio**



The balance of securities increased by ¥152.5Bn to ¥1,959.7Bn mainly due to the increase in the balance of foreign bonds and local bonds.

Valuation difference of Available-for-sale Securities increased by ¥36.0Bn to ¥112.7Bn, due to an increase in valuation gains on stocks.

#### **Balance of securities Total of two banks Securities** interest rate 1.37% 1.31% 1.28% 1.24% (JPY Bn) 2,500 1,959.7 1,943.3 2,000 1,807.2 1,788.8 124.4 Others 221.5 149.5 251.4 214.9 216.3 233.5 1,500 194.1 224.2 Stocks 231.0 132.7 167.0 Foreign bonds 1,000 1,343.1 1,273.0 1,290.8 JPY 1,231.0 500 denominated bonds 0 18/3 19/3 20/3 20/9

### **Revenue and Valuation difference**

<b>Total</b>	of tw	o banks	

(JPY Bn)

		FY20		FY19
		1H	change	1H
Se	curities interest	11.2	(0.4)	11.6
	Bonds	3.1	(1.0)	4.2
	Stocks	2.9	0.1	2.8
	Others	5.0	0.3	4.6

Net sale profit/loss	3.9	(0.2)	4.2
Bonds	2.1	(1.6)	3.7
Stocks	1.8	1.3	0.4

A۱	luation difference of ailable-for-sale curities	112.7	36.0	76.7
	Bonds	5.3	(1.4)	6.7
	Stocks	105.0	30.2	74.8
	Others	2.3	7.2	(4.8)

# **Duration of yen denominated bonds**

	Total of	Total of two banks			
			(year)		
18/3	19/3	20/3	20/9		
3.08	3.08	4.46	5.02		

# **Net Fee and Commission Income**



Net fees and commissions decreased by ¥0.6Bn from the previous interim period to ¥7.3Bn mainly due to preventive measures of the spread of infection of COVID-19.

#### **Net fees and commissions** Fee revenue Total of two banks Total of two banks (JPY Bn) (JPY Bn) FY19 **FY20** 1H change 1H 8.0 7.3 (0.6)**1)Net fees and commissions** 10 16.0 (0.6)16.6 Fees and comissions (0.1)5.3 5.1 Remittance 8.3 8.1 8.0 Investment trusts/Personal insurance (0.2)2.4 2.1 7.3 1.4 (0.0)1.5 Solution services\* 0.7 Private placement bond/syndicated loan (0.1)0.8 2.4 2.9 Investment trusts and 2.6 M&A support, Business succession personal insurance, etc. 0.3 (0.0)0.4 2.3 support, etc Business matching 0.2 0.0 0.2 5 1.4 8.6 8.6 0.0 Fees and commissions payments 1.5 1.5 0.9 (0.0)0.9 1.4 Remittance Solution services for 6.3 0.2 6.0 Loan related expenses corporate customers 0.0 0.0 0.0 2 Net trading income 4.3 3 Net other income 3.9 0.5 0.0 0.4 3.9 3.6 (exduding gains(losses) related to bonds) Others Gains on foreign exchange transaction (0.0)0.4 0.4 8.5 7.9 (0.6)**4** Fee revenue **1**+**2**+**3 5** Core gross business profits 60.9 (0.4)61.3 FY17 FY18 FY19 FY20 6Fee revenue ratio 4/5 (%) 13.03 (0.88)13.91 1H 1H 1H 1H

<sup>\*(</sup>for corporate customers) Fees related to Private placement bond, syndicated loan, M&A support, Business succession support, Business matching, etc.

# **G&A Expenses**



G&A expenses decreased by ¥1.5Bn to ¥41.5Bn due to a decrease in personnel expenses through efforts such as streamlining and centralizing operations and improving compatibility.

# **G&A** expenses and OHR

#### **Total of two banks** (JPY Bn) **OHR** 70.11% 68,46% 68.30% 68.18% 50 44.5 43.7 43.0 41.5 Non-19.5 19.3 personnel 19.3 18.3 25 Personnel 21.6 21.1 20.4 19.8 Taxes 3.3 3.2 3.2 3.3 0 FY17 FY18 **FY19** FY20 1H 1H 1H 1H

# **Increase/decrease factors in G&A expenses**

(J	PY	Bn)
----	----	-----

	FY20		FY19
Hokuriku Bank	1H	change	1H
Personnel	11.0	(0.4)	11.5
Non-Personnel	9.3	(0.5)	9.8
Sysetem related	3.5	(0.1)	3.7
Taxes	1.7	0.0	1.7
C 91A overances	22.4	(0,0)	22.0
G&A expenses	22.1	(0.9)	23.0

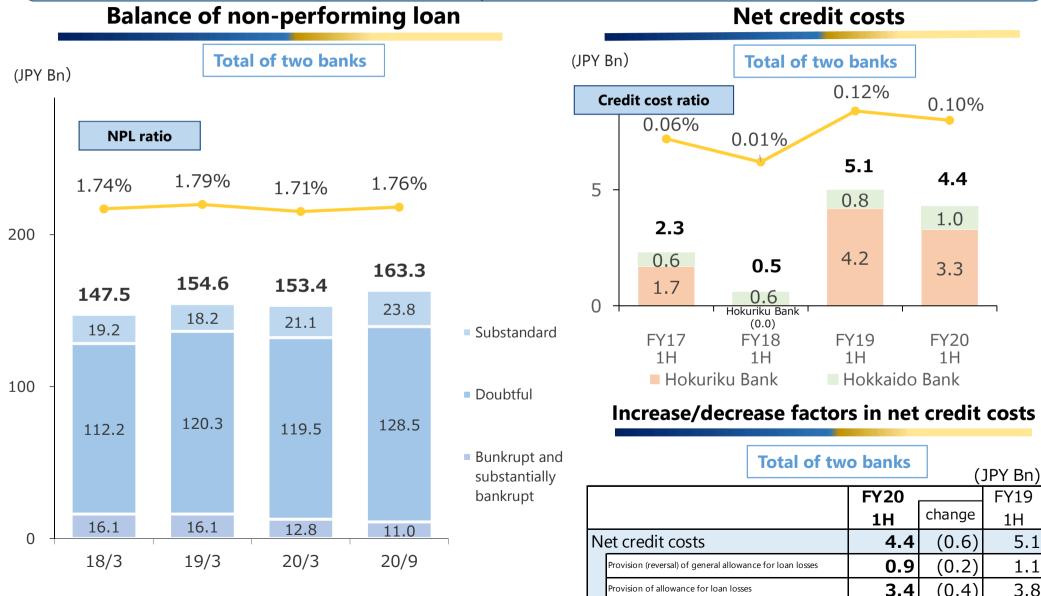
	FY20		FY19
Hokkaido Bank	1H	change	1H
Personnel	8.7	(0.2)	8.9
Non-Personnel	9.0	(0.3)	9.4
System related	3.2	0.0	3.2
Taxes	1.5	0.0	1.5
G&A expenses	19.3	(0.5)	19.9

# Non-Performing Loan · Net Credit Costs



Balance of Non-Performing loans increased by ¥9.8Bn to ¥163.3Bn due to an increase in substandard and doubtful loan.

Net Credit Costs were ¥4.4Bn, ¥1.0Bn lower than planned.



Provision of allowance for loan losses

FY19

1H

5.1

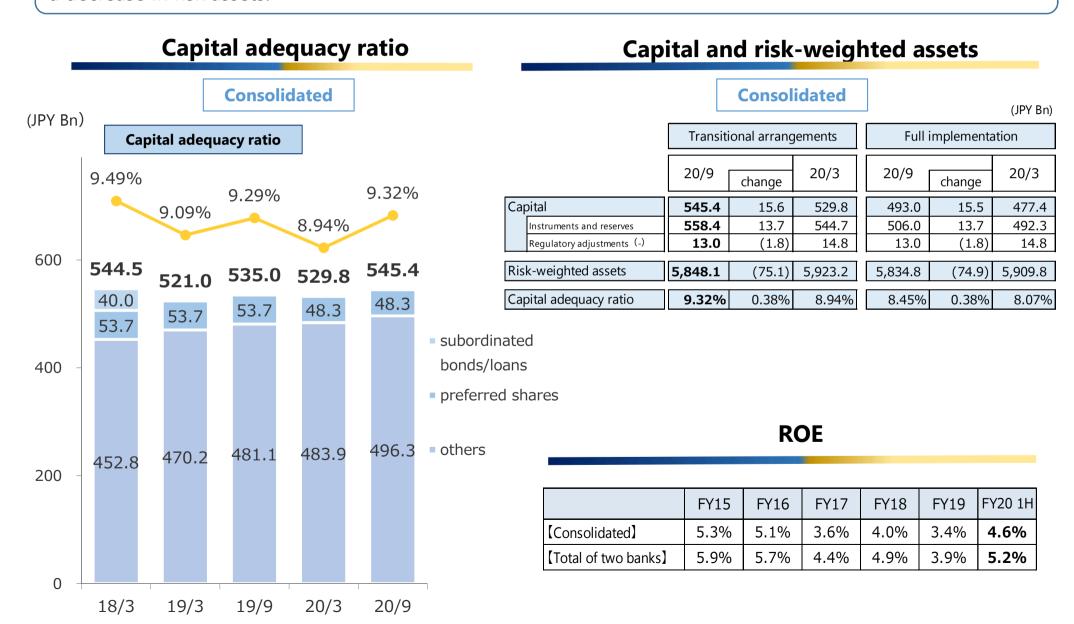
1.1

3.8

# Capital Adequacy ratio · ROE



Capital Adequacy ratio increased by 0.38 percentage points to 9.32% due to an increase in equity capital and a decrease in risk assets.



# **Earnings Forecast**



#### **Forecasts for FY20**

#### **Consolidated**

(JPY Bn)

	FY20			
	forcasts	change		
Ordinary profits	26.0	(5.6)		
Net income attributable to owners of the parent	16.5	(3.7)		

(JPY Bn)

[Total of two banks]	【Hokuriku bank】	【Hokkaido bank】

	FY20		FY20		FY20	
	forecast	change	forecast	change	forecast	change
Core gross business profits	121.0	(2.2)	64.5	(2.3)	56.5	0.1
G&A expenses	85.5	0.1	45.5	(0.2)	40.0	0.3
Core net business profits	35.5	(2.3)	19.0	(2.1)	16.5	(0.2)
Net credit costs	12.0	0.0	7.0	(2.2)	5.0	2.2
Ordinary profits	27.0	(4.4)	15.5	(2.2)	11.5	(2.2)
Net income	18.0	(2.8)	10.0	(1.2)	8.0	(1.5)

#### **Dividend forecasts for FY20**

			Interim	Year-end	Annual
Dividend per common share				¥35.00	¥35.00
Dividend per preferred share (Type5)			¥7.50	¥7.50	¥15.00
FY15	FY16	FY17	FY18	FY19	FY20 forecast
42 50	44 00	44 00	44 00	40.00	35.00

<sup>•</sup>Hokuhoku Financial Group, Inc. implemented a common stock consolidation at a ratio of ten stocks to one stock on October 1, 2016. To enable comparison, the above dividend for previous years are calculated taking this stock consolidation into account.

#### transition of Net income attributable to owners of the parent (JPY Bn)

FY15	FY16	FY17	FY18	FY19	FY20 forecast
28.8	28.1	21.1	24.3	20.2	16.5

#### transition of dividend payout ratio

(%)

FY15	FY16	FY17	FY18	FY19	FY20 forecast
20.9	21.9	29.4	25.4	28.0	30.3

# II. Management Strategy



### **Medium-term Management Plan(FY19~FY21)**

# **Positioning**

Period during which all employees of the Group evolve in terms of "services closely attracting customers at Face to Face" and "digital financial services pursuing convenience" and will continue to contribute to the local community

# **Basic policies**

Contribution to community development

Evolution and change to the future

Exercise the group's comprehensive strength

# Creating common values

**Targeted Corporate Profile** 

We contribute to customers and local communities by providing No.1 financial service and solution, and achieve growth and development together with them

# **Financial Targets**

	FY19 1H Result	FY20 1H Result	change
Main business profit*	7.8	8.5	0.7
Net income attributable to owners of the parent	11.6	13.0	1.3
(Consolidated) Capital adequacy Ratio	9.29%	9.32%	0.03%
(Core gross business profit basis)  OHR	70.11%	68.18%	(1.93%)

# **Responding to COVID-19**









## **Customer support efforts**

- Establishment of "loan consultation counter for COVID-19"
- Establishment of telephone consultation desk on holidays
- Expansion and improvement of non-face-to-face services
- Interview using online tools
- Conduct various online seminars



### Efforts to prevent the spread of infection

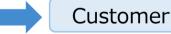
- Implementation of telecommuting using a tablet PC
- Implementation of split operation
- Utilization of staggered working hours
- Utilization of online meetings
- Installation of anti-diffusion partition



#### Status of loans related to COVID-19

#### **Branch**

Cooperation



#### Various support

- Business plan formulation support
- ·Various management consultina
- ·Utilization of funds etc.

Headquarters

Utilization of business evaluation Advanced consulting proposal

#### **Promotion of DX**

Digitalization of face-to-face transactions and improvement of convenience for non-face-to-face transactions

> Investment trust/insurance sales support system



Utilization of

 Housing loan consultation

#### (Status of loans related to COVID-19)(\*)

	Number of loans	Loan amount(JPY Bn)				
Total of two banks	16,599	552.5				
Hokuriku bank	10,099	326.1				
Hokkaido bank	6,500	226.3				

<sup>\*</sup>Cumulative total from February 2020 to the end of September

## Loan amount ratio by area

15.8% (¥87,2Bn) 50.2% 34.0% (¥277.1Bn) (¥188.1Bn)

Hokkaido area

other area

Hokuriku area



# **Strategy for corporate customers**





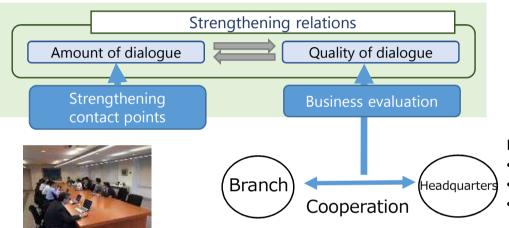




# **Providing solutions according to Business Life Cycle**

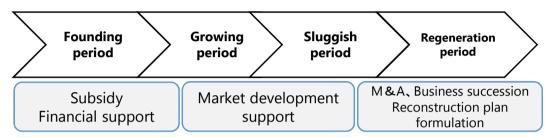
#### **■** Efforts for business evaluation

Strengthen contact points and improve the quality of business evaluation to solve customers' problems.



#### ■ Providing a solution

Reinforce the system to strengthen proposal capabilities The number of M&A advisory contracts was 66 in FY2020 1H



#### **■** Enhancement of non-face-to-face services

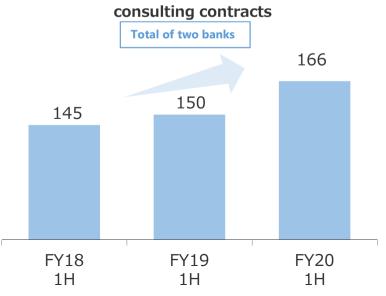
Introduction of business portal service for corporations

- Conducting online seminars
- Interview using online tools

#### Balance of business loans(JPY Bn)



### Number of M&A, business succession,



# Strategy for individual customers







# Providing total solutions according to the customer's life stage

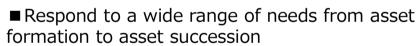
- Strengthening non-face-to-face services
- •Enhancement of investment trust product lineup by online applications
- ·Holding an asset management online seminar

Total of two	Number of	Number of		
banks	events held	participants		
Asset Management Online Seminar	29	2,584		



- Thorough fiduciary duty
- •Efforts to improve customer investment returns
- -Investment management proposals based on a long-term, diversified, and regular point of view
- ·Asset formation proposal tailored to life stage
- •One-stop service for needs such as asset management and succession

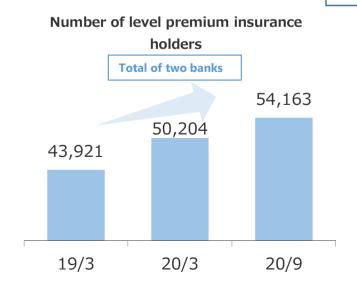


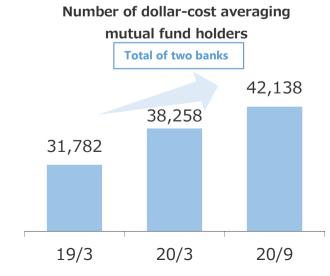


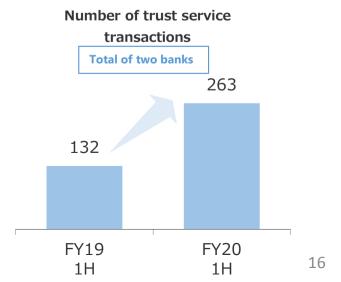
■ Review of product content of unsecured loans











# **Strategy for individual customers**





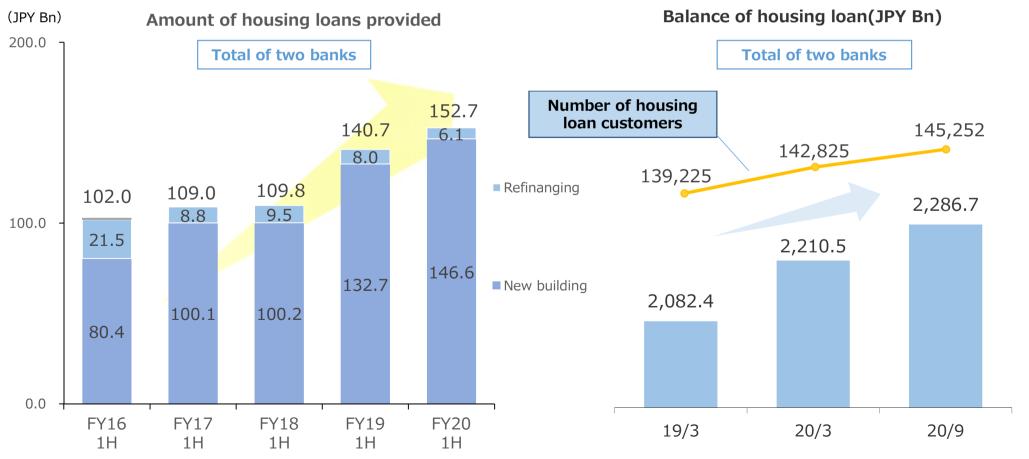
# Amount of housing loan provided in FY2020 1H reached a new record high

#### Amount of housing loans provided

The amount of housing loans provided is on the rise due to improvements in product and convenience. At the COVID-19 pandemic, we will utilize non-face-to-face services such as a remote consultation desk to meet the needs of our customers.

Efforts to improve product appeal and convenience

- Providing electronic contract services
- •Providing housing loan insurance for a married couple with protection against 8 major diseases
- ·Elimination of prepaid loan guarantee fees, etc.



# **Digitalization & Fintech strategy**





Improving customer convenience by expanding non-face-to-face services

#### Standardization of business matching system

The Hokuriku Bank and the Hokkaido Bank have standardized a system that connects customers. The standardization of this system has made it possible for customers to disseminate information within the wide area where the Group operates.

# Introduction of business portal for corporations

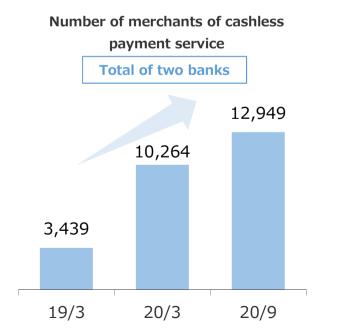
**⇒** Creating new contact points with customers

We have expanded the services that can be completed on the Web with four new functions: "Information provision", "Electronic delivery", "Web reception", and "ID linkage".

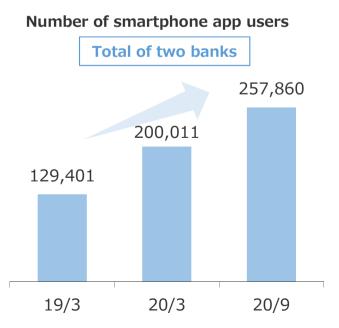
#### Introduced "Custody Management System" utilizing tablet terminals

Started efficient and cost-effective handling for the purpose of improving customer convenience, strict and clear management, and streamlining office operations.













# **Realization of sustainable community**

- · Participation in the Ministry of the Environment's "ESG Regional Finance Promotion Project"
- · Received "Bank of Year" and "Community Contribution Award" from Nihon M&A Center Inc.
- •Received the Minister's Award for "Examples of efforts by financial institutions that contribute to regional revitalization"
- •"Comprehensive Cooperation Agreement on Regional Revitalization"
- > Concluded an agreement with Meiji Yasuda Life Insurance Company
- > Concluded an agreement with Tsukigata Town, Hokkaido



# Improved convenience for all customers

- ·Started online application for unsecured loan with life insurance
- •Introduction of corporate portal site

Community issues

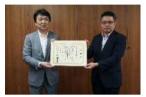
Low birthrate and aging

**Population decline** 

•Renewal of Internet banking service for individuals

Regional revitalization strategy





(t-CO2)





































# Workplace that leads to improved productivity

·Certification of "Excellent Enterprise of Health and Productivity Management 2020(white 500)"



- Promotion of diversity
- Promotion of operational efficiency through RPA

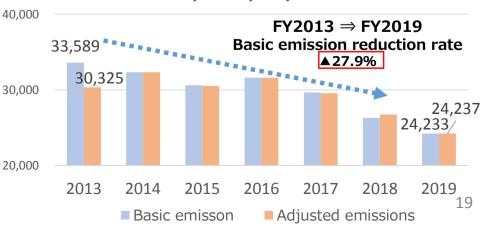
# **Initiatives** for environmental issues

- Promotion of paperless by utilizing tablets PC, etc.
- ·Introduction of energy-saving equipment
- ·Participation in environmental protection activities
- Concentration in urban areas Introduction of eco-car





Changes in greenhouse gas emissions (fiscal year)







# Realization of sustainable community

Participation in the Ministry of the Environment's "ESG Regional Finance Promotion Project"

#### **Transition risks**

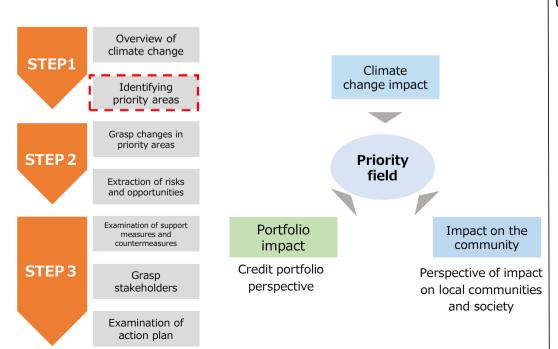
#### (Hokuriku bank)

#### **Adopted theme**

Establishing a customer support system as a regional financial institution for climate change

#### Aim

Examination of support measures and countermeasures in the priority field related to climate change, based on the degree of impact on the region and the credit portfolio.



### **Physical risks**

#### [Hokkaido bank]

#### Adopted theme

Practice of regional finance related to Hokkaido's fisheries in light of climate change

#### Aim

Investigate the impact of climate variability on the fishing industry and work to support the construction of a sustainable business model for the fishing industry through supply chain impact assessment, etc.



- Changes in fishery production
- •Rise in seawater temperature
- •Changes in fish species etc.

Impact of climate variability on the fishing industry



Approach to issue

Issues in the fishing industry in Hokkaido





- Financial support
- •Support for creating distribution channels
- •Support for promoting corporate collaboration
- ·consulting Services





# Realization of sustainable community

Support for water supply projects to contribute to the community (Hokuriku Bank)

Hokuriku bank provided loan support that contributes sustainable water resource management and water infrastructure support in response to issues such as maintaining infrastructure in local communities.

We will contribute to the realization of sustainable local communities by cooperating with customers and local governments to address local issues.

Regional revitalization by supporting the sixth industrialization of agriculture (Hokkaido Bank)

OMEGA Farmers, a limited liability company(\*), sold edible oil manufactured using Hokkaido ingredients only through the crowdfunding service "Makuake" in the first place.

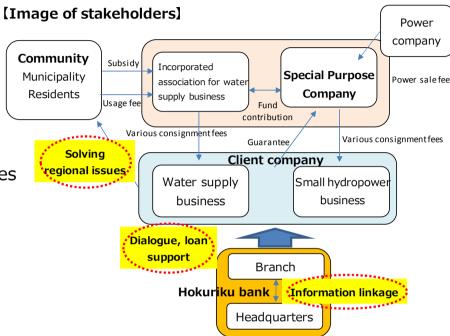
(\*)A company established with the investment of Hokkaido Bank.

Production(No.1)  $\rightarrow$  Processing(No.2)  $\rightarrow$  Marketing(No.3)









Utilization of crowdfunding service









 $N_{0.1} \times N_{0.2} \times N_{0.3} =$ "Sixth Industrialization"





# Workplace that leads to improved productivity

By thoroughly rationalizing and streamlining operations throughout the Group, we are promoting the efficient allocation of human resources, reduction of overtime work, and enhancement of work-life balance.

### **■** Review of store management

Efficient branch management while maintaining customer convenience

Number of branches		16/3	17/3	18/3	19/3	20/3	20/9	
Number of domestic branches (A)		329	328	329	330	332	332	
	Branch-in-branch etc.(B)	25	31	37	42	48	49	
Actual number of branches (A-B)		304	297	292	288	284	283	
im	anches that aplement flexibility in asiness hours	0	0	7	28	42	111	

### **■** Promotion of work style reform

Improve productivity by thoroughly rationalizing and streamlining operations

<Business Process Re-engineering>
∨ Introduction of Robotic process
automation
∨ Utilization of artificial intelligence

Increased productivity

<Business environment reform>
✓ Utilization of tablet PC

✓ Introduction of electronic workflow

<Institutional reform>
∨ Introduction of telework

✓ Utilization of staggered working hours

# **■** Promotion of diversity

## Acquisition of certification regarding diversity, various initiatives

#### (Hokuriku bank)

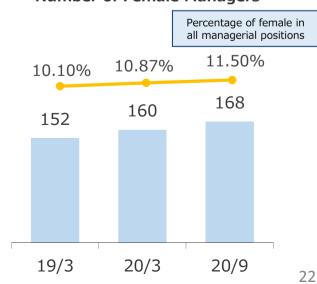
- 2016 Received "Platinum Kurumin certification" from the Ministry of Health, Labor and Welfare
- 2016 Implemented "Hokuriku Bank Ikuboss Declaration"
- 2018 2020 Certified by the Ministry of Economy, Trade and Industry as "Excellent Health Management Corporation(White 500)"
- 2020 Received "Eruboshi Certification" from the Ministry of Health Labor and Welfare

#### 2020 健康経営優良法人 Health and productivity ホワイト500

### [Hokkaido bank]

- 2012 Opened "Dosanko Kid's Room", an in-house childcare facility
- 2018 Acquired "Sapporo City Work-Life Balance plus Company Certification"
- 2018 2020 Certified by the Ministry of Economy, Trade and Industry as "Excellent Health Management Corporation(White500)"
- 2020 Received "Kurumin certification" from the Ministry of Health, Labor and Welfare

#### **Number of Female Managers**



# Hokuhoku Financial Group cooperation strategy



Loan amount coordinated by

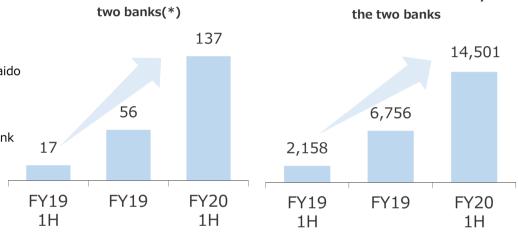
# Strengthening cooperation between the two banks

#### ■ Strengthening and expanding cooperation among group companies

Utilizing the Group's wide-area sales base, we are actively engaged in business matching and cofinancing that connect the customers of the two banks.

#### ■ Strengthening cooperation between the two banks

- Standardization of business matching system
- > Holding a cooperation strengthening meeting at the two bank's branches in Hokkaido
- > Strengthen information sharing between the overseas offices of the two banks
- Shared use of consulting tools
  - -Introduction of Commodity Derivative Needs from Hokkaido Bank to Hokuriku Bank
  - -Joint utilization of Hokkaido Bank's agricultural consulting function



(\*)The number of efforts that the two banks jointly contribute to solve customer issues

**Number of cooperation between** 

# "Utilization of Group Wide Area Sales Infrastructure"

#### ■ Joint foreign exchange administration

Hokuriku bank's and Hokkaido bank's foreign exchange offices are consolidated into the bases of the Bank of Yokohama offices, and the joint office work has started

Through collaboration, we can expect the effects of cost reduction and skill sharing of the three banks in pursuit of further rationalization and efficiency of office work



# Hokuhoku Financial Group cooperation strategy



# Providing financial services as a comprehensive financial group



•Providing comprehensive proposals to customers in cooperation with banks

The Hokuriku Bank, Ltd. The Hokkaido Bank, Ltd.

Number of securities accounts HokuhokuTokai Tokyo Securities Co., Ltd.

Financial securities business

Hokuhoku Capital Co., Ltd.

Venture capital business

#### Hokuhoku Capital Co., Ltd.

- ·In cooperation with Toyama Prefecture and banks, support local venture companies using "support fund" etc.
- ·Strengthen promotion of various funds in collaboration with banks



**Hokugin Software Co.,Ltd.** 

Software business

Hokuhoku Financial Group, Inc.

Servicer business

Hokuhoku Services Co., Ltd.

#### Hokuriku Card Co., Ltd Dogin Card Co., Ltd

•Expand member stores in cooperation with banks' cashless promotion

Number of member stores



Hokuriku Card Co.,Ltd. Dogin Card Co., Ltd.

Credit card business

Hokuriku Hosho Services Co., Ltd

Credit guarantee service

# Hokugin Lease

Co., Ltd. Leasing

business

# Hokugin Lease Co., Ltd.

 Providing comprehensive proposals using subsidies, etc. to expand the range of customers' financing methods



# Appendix

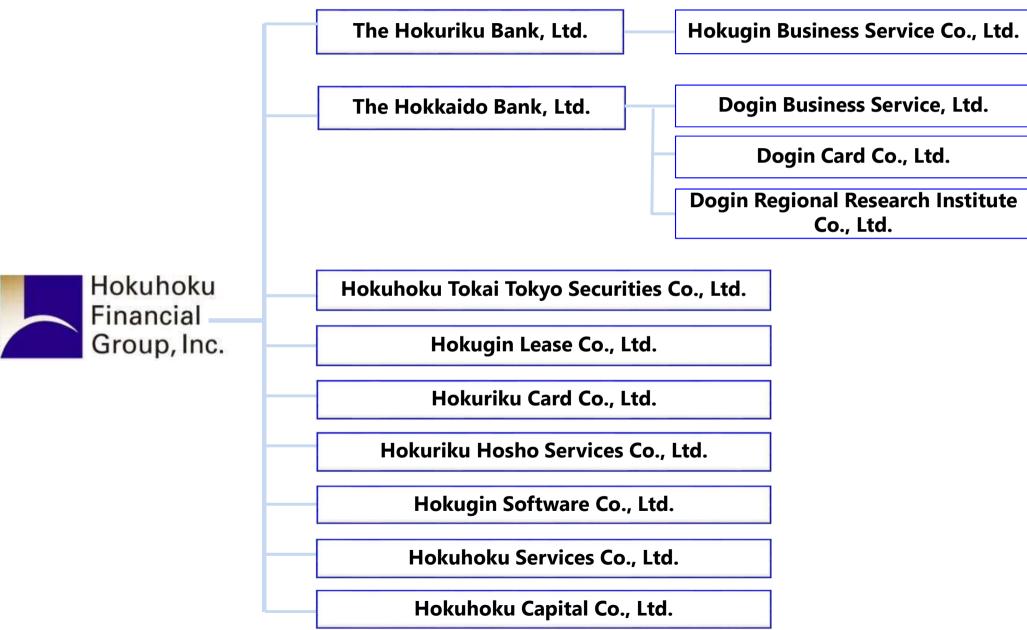
# About Hokuhoku FG Outline of Hokuhoku FG and Two Banks ①



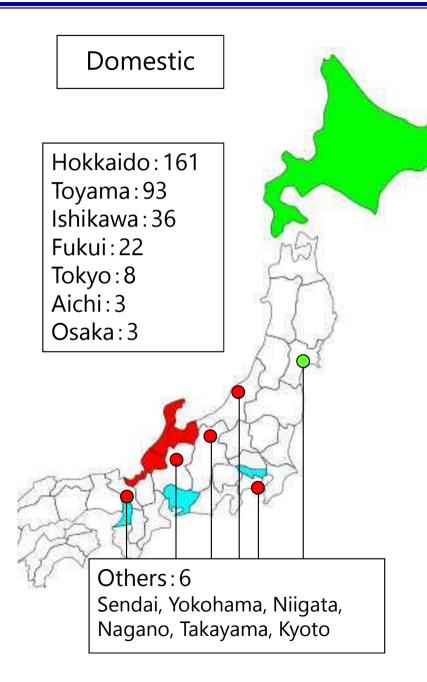
(As of September 30, 2020)	Hokuhoku FG	Hokuriku Bank	Hokkaido Bank
Date of establishment	September 26, 2003	July 31, 1943 (Started business in 1877)	March 5, 1951
Location of head office	Toyama City, Toyama	Toyama City, Toyama	Sapporo City, Hokkaido
Capital	¥ 70,895 million	¥ 140,409.52 million	¥ 93,524.01 million
Shares issued and outstanding	<ul> <li>Common stock         <ul> <li>132,163,014</li> </ul> </li> <li>Preferred stock (Type5)*         <ul> <li>96,698,000</li> </ul> </li> </ul>	•Common stock 1,047,542,335	•Common stock 486,634,512 •Preferred stock(Type2)* 96,688,800
Total assets	(consolidated) ¥ 15,442.7 billion	¥ 9,292.1billion	¥ 6,110.1 billion
Deposits & NCD	(consolidated) ¥ 12,428.3 billion	¥ 7,168.1 billion	¥ 5,283.3 billion
Loans	(consolidated) ¥ 8,979.3 billion	¥ 5,058.4 billion	¥ 3,935.4 billion
Capital adequacy ratio	apital adequacy ratio (consolidated) 9.32 %		(non-consolidated) 9.06 %
Employees	5 (fulltime workers)	2,506	2,269
Ratings	A(R&I)	A(R&I), A-(S&P)	A(R&I)

<sup>\*</sup>The preferred stock of Hokuhoku FG and Hokkaido bank acquired 10% of the outstanding shares as treasury shares on October1,2020.

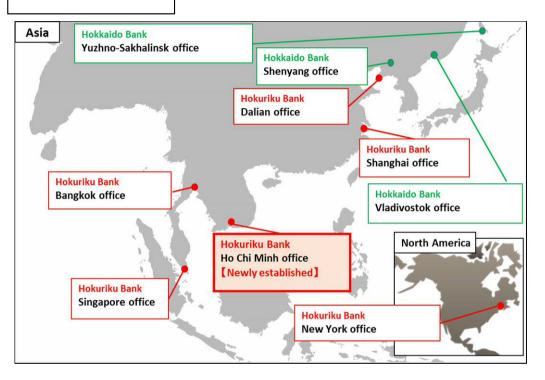








# Oversea



# Representative offices

1. New York

6. Dalian

2. Bangkok

7. Shenyang

3. Singapore

8. Vladivostok

4. Shanghai

- 9. Yuzhno-Sakhalinsk
- 5. London(Abolished base in 2021) 10. Ho Chi Minh (Established in 2021)

# About Hokuhoku FG ② Historical Data (Hokuhoku FG )



	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020
<consolidated></consolidated>	Interim	Full year	Interim						
Ordinary income	93.9	187.4	91.7	180.9	91.8	183.6	90.6	182.4	87.9
Ordinary profits	23.7	39.4	18.0	31.7	19.4	35.3	17.4	31.6	18.1
Net income attributable to owners of the parent	16.7	28.1	11.1	21.1	13.9	24.3	11.6	20.2	13.0
Capital adequacy ratio	10.28%	9.43%	9.73%	9.49%	9.78%	9.09%	9.29%	8.94%	9.32%
<total banks="" of="" two=""></total>									
Core gross business profits	69.4	133.8	65.0	130.7	64.0	125.7	61.3	123.2	60.9
General & administrative expenses	44.5	89.8	44.5	88.8	43.7	86.5	43.0	85.3	41.5
Core net business profits	24.8	43.9	20.5	41.9	20.3	39.1	18.3	37.8	19.3
Net gains(losses) related to securities	(1.2)	(1.6)	1.3	(7.1)	1.1	3.1	4.2	6.6	3.9
Credit costs	(1.1)	(0.6)	2.3	0.5	0.5	4.6	5.1	12.0	4.4
Ordinary profits	23.7	40.2	19.1	33.1	20.6	36.7	17.7	31.4	18.7
Net income	17.2	29.6	12.5	24.0	15.5	26.6	12.4	20.8	14.1
ROA	0.42%	0.37%	0.33%	0.34%	0.31%	0.30%	0.28%	0.28%	0.27%
OHR	64.21%	67.13%	68.46%	67.89%	68.30%	68.85%	70.11%	69.27%	68.18%
Loans	7,700.4	7,788.3	7,946.3	8,189.4	8,150.5	8,360.8	8,456.5	8,673.1	8,993.8
Deposits (including NCD)	10,526.6	10,731.0	11,013.3	11,180.7	11,307.1	11,439.7	11,429.8	11,662.6	12,451.4
Securities	2,452.2	2,439.3	2,126.3	1,943.3	1,991.5	1,788.8	1,848.6	1,807.2	1,959.7
Non performing loan	160.6	156.2	154.6	147.5	151.0	154.6	158.8	153.4	163.3
NPL ratio	2.02%	1.94%	1.88%	1.74%	1.79%	1.79%	1.82%	1.71%	1.76%

# About Hokuhoku FG ③ Historical Data (Hokuriku Bank )



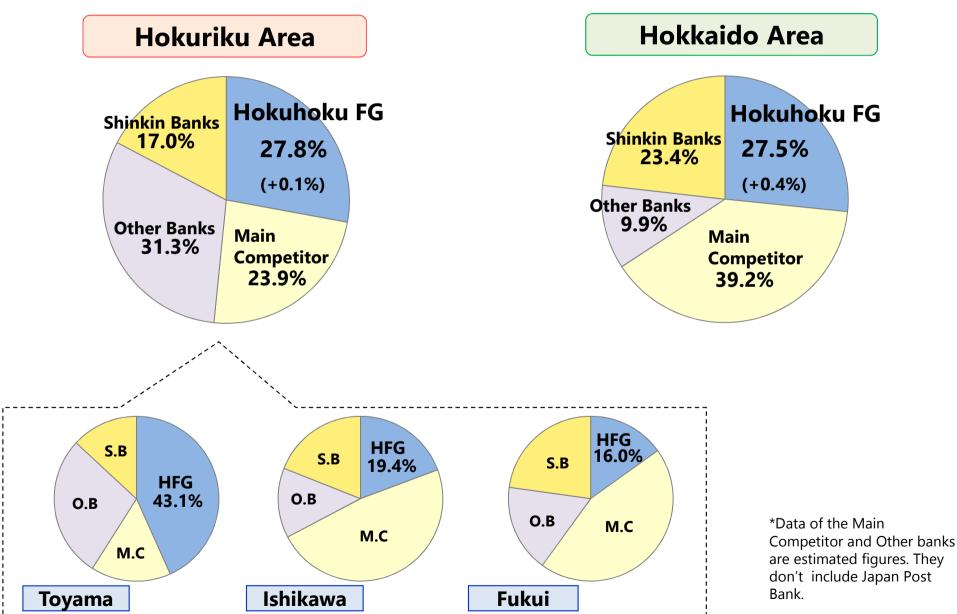
	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020
	Interim	Full year	Interim						
Ordinary income	45.8	92.9	45.6	91.1	45.4	90.2	44.7	88.5	42.9
Core gross business profits	36.8	72.9	35.3	71.2	35.0	69.1	33.3	66.8	32.9
General & administrative expenses	23.8	48.2	23.8	47.5	23.5	46.4	23.0	45.7	22.1
Core net business profits	12.9	24.7	11.5	23.7	11.4	22.6	10.2	21.1	10.7
Net gains(losses) related to securities	0.6	0.3	0.8	2.1	0.9	2.1	2.9	5.0	3.0
Credit costs	(1.0)	(0.6)	1.7	1.8	(0.0)	2.8	4.2	9.2	3.3
Ordinary profits	14.5	24.8	10.8	24.1	12.6	22.1	9.9	17.7	10.6
Net income	10.7	18.7	6.5	15.7	9.2	15.5	6.5	11.2	8.4
Capital adequacy ratio	9.48%	8.74%	9.04%	9.02%	9.21%	8.79%	8.92%	8.59%	9.00%
ROA	0.37%	0.35%	0.32%	0.32%	0.30%	0.29%	0.26%	0.27%	0.25%
OHR	64.77%	66.12%	67.44%	66.67%	67.33%	67.19%	69.24%	68.43%	67.34%
Loans	4,446.0	4,467.6	4,567.9	4,670.1	4,646.4	4,740.3	4,823.4	4,910.3	5,058.4
Deposits (including NCD)	6,106.6	6,243.3	6,363.7	6,505.8	6,553.1	6,636.8	6,597.2	6,735.4	7,168.1
Securities	1,384.2	1,457.6	1,364.6	1,317.1	1,319.0	1,197.0	1,194.4	1,158.0	1,203.8
Non performing loan	91.3	89.1	88.9	86.3	87.8	91.4	94.9	96.2	104.1
NPL ratio	2.01%	1.96%	1.91%	1.81%	1.85%	1.89%	1.93%	1.92%	2.02%

# About Hokuhoku FG 4 Historical Data (Hokkaido Bank)

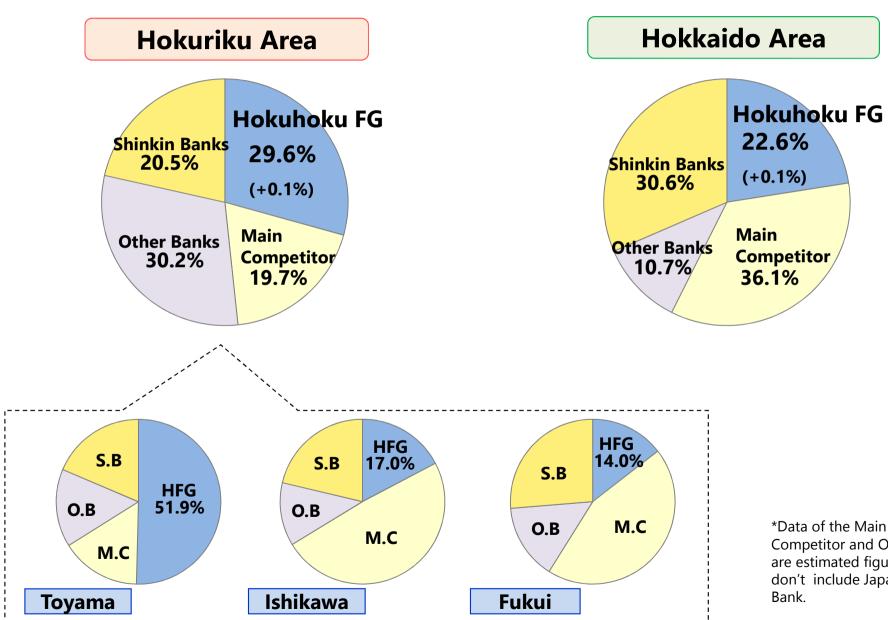


	FY2016	FY2016	FY2017	FY2017	FY2018	FY2018	FY2019	FY2019	FY2020
	Interim	Full year	Interim						
Ordinary income	40.5	78.9	38.7	78.2	38.2	75.5	36.5	74.9	36.4
Core gross business profits	32.5	60.8	29.6	59.5	29.0	56.5	28.0	56.3	28.0
General & administrative expenses	20.7	41.5	20.6	41.3	20.1	40.1	19.9	39.6	19.3
Core net business profits	11.8	19.2	9.0	18.2	8.8	16.4	8.0	16.7	8.6
Net gains(losses) related to securities	(1.8)	(1.9)	0.4	(9.2)	0.1	0.9	1.3	1.5	0.9
Credit costs	(0.0)	(0.0)	0.6	(1.2)	0.6	1.7	8.0	2.7	1.0
Ordinary profits	9.2	15.3	8.2	8.9	8.0	14.5	7.8	13.7	8.0
Net income	6.5	10.9	5.9	8.2	6.3	11.0	5.8	9.5	5.7
Capital adequacy ratio	10.05%	9.34%	9.53%	9.28%	9.44%	8.69%	8.98%	8.76%	9.06%
ROA	0.49%	0.40%	0.35%	0.36%	0.33%	0.31%	0.29%	0.30%	0.29%
OHR	63.57%	68.33%	69.67%	69.35%	69.47%	70.89%	71.14%	70.27%	69.15%
Loans	3,254.3	3,320.7	3,378.3	3,519.2	3,504.1	3,620.5	3,633.0	3,762.7	3,935.4
Deposits (including NCD)	4,420.0	4,487.6	4,649.5	4,674.9	4,753.9	4,802.8	4,832.5	4,927.2	5,283.3
Securities	1,068.0	981.6	761.6	626.2	672.4	591.8	654.2	649.2	755.9
Non performing loan	69.3	67.1	65.6	61.2	63.2	63.3	63.9	57.2	59.2
NPL ratio	2.03%	1.92%	1.85%	1.66%	1.71%	1.66%	1.68%	1.45%	1.44%







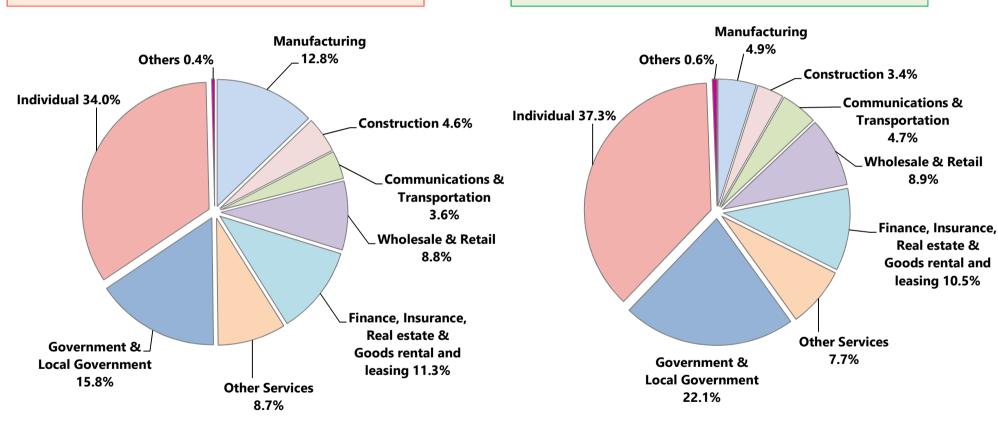


Competitor and Other banks are estimated figures. They don't include Japan Post



# **Hokuriku Bank**

### **Hokkaido Bank**



Region: Toyama, Ishikawa, Fukui, Hokkaido

Region: Hokkaido

# **About Japanese Regional Banks ① Financial Institutions in Japan**



Source: Home page of Japanese Bankers Association of Japan

1

Central Bank • • • Bank of Japan

2

#### Private financial institutions

**Hokuriku Bank, Hokkaido Bank** 

- Banks
- City banks
- Regional banks
- Member banks of the Second Association of Regional Banks(Regional banks II)
- Foreign banks
- Trust banks
- Other banks
- Bank holding companies

**Hokuhoku Financial Group, Inc.** 

Cooperative-type financial institutions

3

#### Public financial institutions

- Development Bank of Japan
- Japan Bank for International Cooperation

etc.

Changes in Number of banks

End of March	1990	1995	2000	2005	2010	2015	2018	2019	2020
City banks	13	11	9	7	6	5	5	5	4
Regional banks	64	64	64	64	64	64	64	64	64
Regional banks II	68	65	60	48	42	41	40	39	38
Trust banks	16	23	33	26	19	16	15	14	13
Other banks	3	3	3	10	16	15	13	15	15
Bank holding companies	0	0	0	12	15	17	22	25	25

# About Japanese Regional Banks ② Outline of Regional Banks



#### **Outline of Regional Banks**

The 64 regional banks in Japan, as leading banks in the regions, serve the diverse financial needs of local clients such as individuals, companies, and local governments, through a dense branch networks and ATMs in the regions.

In order to contribute to strengthening industrial competitiveness in the region, the regional banks also support business improvement and business expansion of client companies by demonstrating their consulting services.

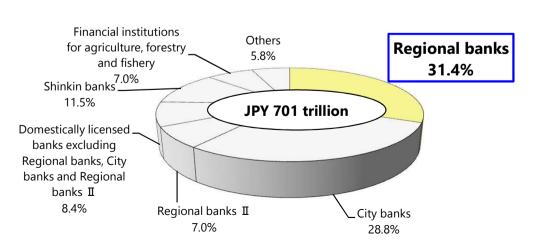
Moreover, in order to provide stable financial service, even when facing various changes in environment, regional banks work to strengthen corporate governance for maintaining sound management and reinforcing financial bases. Regional banks also comply with international banking regulations.

#### **Shares of Deposits and Loans of Private Financial Institutions (Mar-20)**

### [ Deposits]

#### Financial institutions Others **Regional banks** for agriculture, forestry 4.2% 24.7% and fishery 10.2% Shinkin banks. 13.1% JPY 1,124 trillion Domestically licensed banks excluding Regional banks, City banks and Regional banks II Regional banks II City banks 7.4% 5.6% 34.9%

#### [ Loans and discounts]



# **The Present Condition of the Regional Economy Economic Conditions**



October-20 Monthly Economic Report (By the Cabinet Office)		Regional Economic Report (By Bank of Japan)					
	ALL JAPAN	Hokuriku Area	Hokkaido Area				
Economic Trend	Severe situation, but showing movements of picking up	In a severe situation, although bottoming out	Started to pick up, although in a severe situation				
Public Investment	Steady Performance	More or less flat at a high level	Has been at a high level				
Business Investment	Showing weakness	Relatively weak	Declining				
Private consumption	Picking up	Has lacked strength, although signs of a pick-up observed	Picking up gradually, although remains at a low level				
Housing construction	In a weak tone	Weak	Relatively weak				
Production	Picking up	Bottoming out	Has begun to bottom out				
Employment & income	Steady movements, while weakness remains	Weak	Show some weakness				
Consumer prices	Flat	Falling	Below the previous year				
The number of bankrupt companies	Almost flat	Below the previous year	Calm movement				

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